# **Nursing Report Card**

2011 – 2012 MIS Statistical Reporting Summary for Nursing Services

Prepared on behalf of the Provincial Nursing MIS Steering Committee by the Newfoundland and Labrador Centre for Health Information August 2013

Newfoundland & Labrador Centre for Health Information

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# Introduction

The Nursing Report Card is a summary report developed for the Nursing Steering MIS Committee and nursing services within the Regional Health Authorities (RHAs). Its purpose is to support the efforts of the RHAs in closing existing gaps in statistical data reported by nursing services to the Provincial MIS Database. MIS Standards Consultants at the Newfoundland and Labrador Centre for Health Information (the Centre) conducted a review of data submitted by the RHAs to the Provincial MIS Database for fiscal year 2011-12. Data was evaluated in accordance with provincial reporting requirements. This report will assist the RHAs to focus and target their efforts to continuously improve the quantity and quality of MIS data for regional, provincial and national use. It will focus on findings that require further investigation or action by the RHAs.

## **Key Concepts of MIS Reporting**

The foundation for comparable and standardized operational management information in the health care system is the Standards for Management Information Systems in Canadian Health Service Organizations (the MIS Standards). The MIS Standards are the basis for accountability reporting within the RHAs of Newfoundland and Labrador (NL) and to the Provincial MIS Database of the Department of Health and Community Services (DHCS).

#### **Functional Centre Framework**

Data is collected and reported to the Provincial MIS Database according to a hierarchical functional centre framework. Each nursing unit/program/service is considered a functional centre and is identified by a primary account code and name. To facilitate reporting and use of data, the MIS Standards organize the many functional centres of a health service organization by framework sections as follows:

- 711 Administrative and Support Services;
- 712 Nursing Inpatient/Resident Services;
- 713 Ambulatory Care Services;
- 714 Diagnostic and Therapeutic Services;
- 715 Community Health and Social Services;
- 717 Research;
- 718 Education; and
- 719 Undistributed.

Clinical nursing services are primarily found within the 712 Nursing Inpatient/Resident Services, 713 Ambulatory Care Services, 714 Diagnostic and Therapeutic Services and 715 Community Health and Social Services framework sections. Nurses may fulfill roles in the 711 Administrative and Support services, 717 Research and 718 Education areas but are rarely found in the 719 Undistributed framework section.

The MIS Standards provide clearing accounts to temporarily collect data for services that may be shared among many functional centres. Before comparative reports are prepared all clearing

accounts should be cleared of their financial and statistical data and distributed to the appropriate consuming functional centres.

In NL situations exist where a nursing functional centre may provide a combination of services, but it is not practical to report as two separate functional centres. In these cases statistics relevant to the full scope of the services provided by the functional centre may be reported, not just those expected based on the functional centre account number and title. In these circumstances RHAs can use statistics as a means of allocation to assign financial and statistical data to separate functional centres for month or yearend reporting.

#### Secondary Statistical Accounts-Broad Groups

Statistical data associated with functional centres is organized and reported within the MIS Standards by broad groups as noted below. Specific secondary account codes identify the type of information being reported within each grouping.

- Broad Group 1 Workload
- Broad Group 2 Staff Activity
- Broad Group 3 Earned Hours
- Broad Group 4 Service Activity And Caseload Status
- Broad Group 7 Functional Centre Operations
- Broad Group 8 Health Service Organization Operation and Contracted-out Services

Nursing services are expected to report earned hours and specific workload, caseload and activity statistics according to the nature of their services. These reporting requirements are summarized in Appendix A.

#### **Broad Occupational Groups**

The MIS Standards assign all staff to one (or more) of three broad occupational groups:

- Management and Operational Support Personnel (MOS);
- Unit-Producing Personnel (UPP); and
- Medical Personnel.

Broad occupational group is determined by the role of each staff member within the functional centre. Compensation (financial data) and earned hours (statistical data) are reported by broad occupational group therefore assignment of all staff to the correct group is critical. The accuracy of performance indicators (e.g. productivity and workload measurement) and analysis of that data depends on this correct assignment. For further information on broad occupational groups please refer to the MIS Reference Guide for Nursing 2012 Chapter 2.2.

## Methodology

Data submitted to the Provincial MIS Database for fiscal year 2011-12 was evaluated for compliance to provincial statistical reporting requirements. A summary profile of nursing functional centres and the results of the statistical reporting analysis are presented for each RHA in a table format using the

functional centre framework to organize service activity and caseload status statistics. The 712 nursing inpatient/resident services section is further categorized by acute and long-term care sectors for ease of presentation. Functional centre operations and health service organization operations statistics follow with workload statistics addressed separately for each region. Based upon the results of this analysis, gaps or errors in current statistical reporting have been identified for action and are summarized at the end of each RHA section.

Functional centres were included in this analysis if earned hours were reported for nursing UPP and the full-time equivalent (FTE) count exceeded 0.1 FTE. All FTE calculations are based on the earned hours of nursing UPP from the following bargaining units:

- Newfoundland and Labrador Nurses Union 10 NLNU;
- Non-union Non-management Nursing Services 26 NUNM NS;
- Newfoundland and Labrador Association of Public Employees Hospital Services LPN Personnel - 32 NAPE - HS LPN; and
- Canadian Union of Public Employees-Hospital Services LPN Personnel 34 CUPE HS LPN.

It is recognized that some nursing service earned hours may be reported in other bargaining units then those listed above but unfortunately those hours cannot be identified separately within the current coding structure (e.g. personal care attendants). These hours are reported in the following bargaining units:

- Newfoundland and Labrador Association of Public Employees-Hospital Services 12 NAPE-HS; and
- Canadian Union of Public Employees-Hospital Services 14 CUPE HS.

The legend below illustrates the symbols that appear in tables presented throughout this report.

| * | Unable to differentiate between 0 = occurred but not reported, 0 = not occurred and not reported and 0 = a true zero count. Caution should be used when interpreting findings. |
|---|--|
| + | Statistic reported; not appropriate for this functional centre.  |
| # | Statistic reported; not required but appropriate for this functional centre  |
| - | Statistic not applicable to this functional centre.  |

Table 1: Legend

## **Eastern Health**

In 2011-12 Eastern Health submitted nursing data from 31 reporting entities comprised of 270 functional centres which employed a total of 3972.41 UPP FTE nursing personnel.

| Framework Section                       | Nursing Functional<br>Centres | UPP Nursing Services<br>FTE |
|---|-------------------------------|-----------------------------|
| 711 Administrative and Support Services | 15                            | 51.50                       |
| 712 Nursing Inpatient/Resident Services | Acute Care 81                 | 1931.40                     |
|   | Long-term Care 22             | 948.56                      |
| 713 Ambulatory Care Services            | 113                           | 665.86                      |
| 714 Diagnostic and Therapeutic Services | 13                            | 28.01                       |
| 715 Community and Social Services       | 19                            | 253.08                      |
| 717 Research                            | 2                             | 20.28                       |
| 718 Education                           | 5                             | 73.72                       |
| 719 Undistributed                       | 0                             | 0                           |
| Total                                   | 270                           | 3972.41                     |

Table 2: Nursing FC Profile 2011-12

#### 711 Administrative and Support Services

The distribution of nursing personnel among the 711 framework section is noted in table 3 below.

| 711 Framework Section-Distribution of Nursing Personnel by Reporting Entity |           |  |  |  |  |  |  |
|---|-----------|--|--|--|--|--|--|
| Functional Centre   | FTE Count |  |  |  |  |  |  |
| General Hospital, HSC   |           |  |  |  |  |  |  |
| 7118220 Discharge Coordination  | 7.79      |  |  |  |  |  |  |
| 7118520 Central Patient/Resident/Client Portering                           | 0.69      |  |  |  |  |  |  |
| St. Clare's Mercy Hospital  |           |  |  |  |  |  |  |
| 7118520 Central Patient/Resident/Client Portering                           | 0.26      |  |  |  |  |  |  |
| Burin Peninsula Health Care Centre  |           |  |  |  |  |  |  |
| 7113540 Reprocessing  | 0.39      |  |  |  |  |  |  |
| Carbonear General Hospital  |           |  |  |  |  |  |  |
| 7118220 Discharge Coordination  | 1.10      |  |  |  |  |  |  |
| 711854026 Road Ambulance – Board Operated                                   | 0.85      |  |  |  |  |  |  |
| Dr. G.B. Cross Memorial Hospital  |           |  |  |  |  |  |  |
| 7113540 Reprocessing  | 0.22      |  |  |  |  |  |  |
| Waterford Hospital  |           |  |  |  |  |  |  |
| 7111025 Utilization Management  | 9.06      |  |  |  |  |  |  |
| Community Services Eastern Health   |           |  |  |  |  |  |  |
| 7111051 Planning & Development – Primary Health Care                        | 2.00      |  |  |  |  |  |  |
| 7119097 Health Records – Residual   | 0.36      |  |  |  |  |  |  |
| Eastern Regional Health Authority   |           |  |  |  |  |  |  |
| 7111010 Executive Offices   | 1.08      |  |  |  |  |  |  |
| 711105510 Infection Control   | 13.78     |  |  |  |  |  |  |
| 7112060 Employee Health   | 10.12     |  |  |  |  |  |  |
| 7113550 Printing  | 0.93      |  |  |  |  |  |  |
| 711902010 Medical Transcription   | 2.87      |  |  |  |  |  |  |

Table 3: Eastern Health 711 FCs with UPP Nursing Services Earned Hours 2011-12

#### 712 Nursing Inpatient/Resident Services

Results for nursing inpatient/resident framework section are presented in three tables as this framework has three distinct reporting requirements and applications.

The distribution of UPP nursing personnel in 712 framework clearing accounts is noted in table 4. All UPP staff in 712 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to these clearing accounts and to the broad occupational group, statistics should be collected and reported in addition to the earned hours. NAPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 712 Clearing Accounts Reporting Nursing UI                           | PP Earned Hour          | s              |                |
|--|-------------------------|----------------|----------------|
| Functional Centre  | FTE Nursing<br>Services | FTE<br>NAPE-HS | FTE<br>CUPE-HS |
| General Hospital   |                         |                |                |
| 71207 Nursing Inpatient/Resident Medical Resources                   | 0.18                    | 0              |                |
| Janeway Child Health Centre  |                         |                |                |
| 71207 Nursing Inpatient/Resident Medical Resources                   | 0.13                    | 0              |                |
| Waterford Hospital   |                         |                |                |
| 71207 Nursing Inpatient/Resident Medical Resources                   | 0.11                    | 0              |                |
| Harbour Lodge Nursing Home   |                         |                |                |
| 7120510 Nursing Inpatient/Resident Administration (Clearing Account) | 0                       | 0.03           | 0              |
| Glenbrook Lodge  |                         |                |                |
| 71205 Nursing Inpatient/Resident Administration (Clearing Account)   | 0                       | 0.03           | .28            |
| Peninsulas Health Care Corporation                                   |                         |                |                |
| 71205 Nursing Inpatient/Resident Administration                      | 0.82                    | 0              |                |
| St. John's Nursing Home Board  |                         |                |                |
| 7120520 Clinical Resources Nursing/Inpatient/Resident                | 2.99                    | 0              |                |
| 7120534 Long Term Care Administration                                | 3.24                    | 0              |                |
| Eastern Regional Authority   |                         |                |                |
| 7120512 Cardiac & Critical Care Program Administration               | 1.41                    | 0              |                |
| 7120514 Child Health Program Administration                          | 0.56                    | 0.95           |                |
| 712052030 Palliative Care Team                                       | 0.80                    | 0              |                |
| 712052060 Transplant Coordination / Organ Procurement                | 3.20                    | 0              |                |
| 7120522 Mental Health Program Administration                         | 2.12                    | 0              |                |
| 7120528 Perioperative Program Administration                         | 2.07                    | 0              |                |
| 7120532 Surgery Program Administration                               | 2.70                    | 0              |                |
| Dr. William H. Newhook Community Health Centre                       |                         |                |                |
| 7120510 Nursing Inpatient/Resident Administration (Clearing Account) | 0                       | 1.01           | 0              |

Table 4: Eastern Health 712 Clearing Accounts 2011-12

Tables 5 and 6 identify reporting entities with inpatient and long-term care functional centres respectively for which service activity and caseload status minimum reporting requirements were not met. All other functional centres reported the applicable statistics. Workload statistics will be discussed separately following framework sections.

| 712 Inpatient Service Activity and Caseload Status Statistics               |                   |               |                      |                        |     |     |                       |                            |             |
|---|-------------------|---------------|----------------------|------------------------|-----|-----|-----------------------|----------------------------|-------------|
| Functional Centre   | Inpatient<br>Days | OBS<br>Visits | Mothers<br>Delivered | Inpatient<br>Admission | •   | •   | Inpatient<br>Transfer | Facility<br>Live<br>Births | Stillbirths |
| Dr. Walter Templeman Community Health Centre (total functional centres – 1) |                   |               |                      |                        |     |     |                       |                            |             |
| 7129220 Chronic Long-Term Care<br>Nursing Unit                              | +                 | -             | -                    | +                      | +   | +   | +                     | -                          | -           |
| Bonavista Community Health Centre (total functional centres - 1)            |                   |               |                      |                        |     |     |                       |                            |             |
| 71210 Medical Nursing Unit  | Yes               | -             | -                    | Yes                    | Yes | Yes | +                     | -                          | -           |
| General Hospital, HSC (total function                                       | nal centres       | - 19)         |                      |                        |     |     |                       |                            |             |
| 712204040 Cardiac Step Down<br>Nursing Unit                                 | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 7124035 Burn Intensive Care Nursing Unit                                    | No                | -             | -                    | No                     | No  | No  | No                    | -                          | -           |
| <b>7125020</b> Obstetrical Suite (Labour & Delivery)                        | Yes               | -             | Yes                  | Yes                    | Yes | *   | Yes                   | Yes                        | Yes         |
| 7127520 Mental Health General<br>Nursing Unit                               | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| Janeway Child Health Centre (total  | functional o      | centres       | - 7)                 |                        |     |     |                       |                            |             |
| 712201030 General Surgical Nursing Unit                                     | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 7127520 Mental Health General Nursing Unit                                  | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| Burin Peninsula Health Care Centre  | (total func       | tional c      | entres – 4)          |                        |     |     |                       | -                          |             |
| <b>7125090</b> Labour, Delivery,<br>Recovery, Postpartum Nursing<br>Unit    | Yes               | Yes           | Yes                  | Yes                    | Yes | *   | Yes                   | Yes                        | *           |
| Leonard A. Miller Centre (total fund  | tional cent       | res - 4)      |                      |                        |     |     |                       |                            |             |
| 712801010 General Rehabilitation Nursing Unit                               | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 712801020 General Rehabilitation Nursing Unit 2                             | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| Waterford Hospital (total functiona   | l centres - S     | 5)            |                      |                        |     |     |                       |                            |             |
| 7127560 Mental Health Forensic Nursing Unit                                 | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 712758010 Mental Health Crisis<br>Nursing Unit 1                            | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 712758020 Mental Health Crisis<br>Nursing Unit 2                            | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |
| 712758040 Mental Health Crisis<br>Nursing Unit 4                            | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |

 Table 5: Eastern Health 712 Inpatient - Service Activity and Caseload Status Statistics 2011-12

| Functional Centre       Days       Adm         Placentia Health Centre (total functional centres - 1)       7129220 Chronic Long-Term Care Nursing Unit       Yes       Y         Dr. Walter Templeman Community Health Centre (total functional centres - 1)       7129220 Chronic Long-Term Care Nursing Unit       No       N         Bonavista Community Health Centre (total functional centres - 2)       7129560: Intermediate Long-Term Care Nursing/Resident Unit       Yes       Y         U.S. Memorial Community Health Centre (total functional centres - 1)       V       V | sident<br>nission<br>Yes<br>No<br>Yes | Resident<br>Discharge<br>Yes<br>No<br>Yes |           | Resident<br>Transfers<br>+<br>- |
|---|---------------------------------------|---|-----------|---------------------------------|
| Days       Adm         Placentia Health Centre (total functional centres - 1)       7129220 Chronic Long-Term Care Nursing Unit       Yes       Y         Dr. Walter Templeman Community Health Centre (total functional centres - 1)       7129220 Chronic Long-Term Care Nursing Unit       No       N         Bonavista Community Health Centre (total functional centres - 2)       7129560: Intermediate Long-Term Care Nursing/Resident Unit       Yes       Y         U.S. Memorial Community Health Centre (total functional centres - 1)       V       V                         | Yes<br>No<br>Yes                      | Yes                                       | Yes<br>No | +                               |
| 7129220 Chronic Long-Term Care Nursing UnitYesYDr. Walter Templeman Community Health Centre (total functional centres - 1)7129220 Chronic Long-Term Care Nursing UnitNoNBonavista Community Health Centre (total functional centres - 2)7129560: Intermediate Long-Term Care Nursing/Resident UnitYesYU.S. Memorial Community Health Centre (total functional centres - 1)  | No<br>Yes                             | No  | No        | -                               |
| Dr. Walter Templeman Community Health Centre (total functional centres - 1)         7129220 Chronic Long-Term Care Nursing Unit       No         Bonavista Community Health Centre (total functional centres - 2)         7129560: Intermediate Long-Term Care Nursing/Resident Unit       Yes         U.S. Memorial Community Health Centre (total functional centres - 1)   | No<br>Yes                             | No  | No        | -                               |
| 7129220 Chronic Long-Term Care Nursing Unit       No       N         Bonavista Community Health Centre (total functional centres - 2)       7129560: Intermediate Long-Term Care Nursing/Resident Unit       Yes       Y         U.S. Memorial Community Health Centre (total functional centres - 1)       1       1       1   | Yes                                   |   |           |                                 |
| Bonavista Community Health Centre (total functional centres - 2)         7129560: Intermediate Long-Term Care Nursing/Resident Unit       Yes       Y         U.S. Memorial Community Health Centre (total functional centres - 1)  | Yes                                   |   |           |                                 |
| <b>7129560:</b> Intermediate Long-Term Care Nursing/Resident Unit       Yes       Y         U.S. Memorial Community Health Centre (total functional centres - 1)  |                                       | Yes                                       | Yes       |                                 |
| U.S. Memorial Community Health Centre (total functional centres - 1)  |                                       | Yes                                       | Yes       |                                 |
|   |                                       |   |           | *                               |
| 7120220 Chronic Long Torm Caro Nursing Unit   | V                                     |   |           |                                 |
| 7129220 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Dr. G.B. Cross Memorial Hospital (total functional centres - 1)   |                                       |   |           |                                 |
| 7129220 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Leonard A. Miller Centre (total functional centres - 1)   |                                       |   |           |                                 |
| 712922020 Intermediate Long-Term Care Nursing/Resident Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Waterford Hospital (total functional centres - 4)   |                                       |   |           |                                 |
| 7127601 Mental Health Long-Term Care Resident Unit 1 Yes Y  | Yes                                   | Yes                                       | *         | Yes                             |
| 7127604 Mental Health Long-Term Care Resident Unit 2 Yes N  | No                                    | No  | No        | No                              |
| Agnes Pratt Home (total functional centres - 1)   |                                       |   |           | -                               |
| 712922008 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Glenbrook Lodge (total functional centres - 1)  |                                       |   |           |                                 |
| 712922001 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Harbour Lodge Nursing Home (total functional centres - 1)   |                                       |   |           |                                 |
| 7129220 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Carbonear Interfaith Citizens' Home (total functional centres - 1)  |                                       |   | •         |                                 |
| 7129220 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Masonic Park Senior Citizens' Home (total functional centres - 1)   |                                       |   | •         |                                 |
| 712922009 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Saint Luke's Home (total functional centres - 1)  |                                       |   | •         |                                 |
| 712922004 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| St. Patrick's Mercy Home (total functional centres - 1)   |                                       |   |           |                                 |
| 712922009 Chronic Long-Term Care Nursing Unit Yes Y   | Yes                                   | Yes                                       | Yes       | +                               |
| Grand Bank Community Health Centre (total functional centres - 1)   |                                       |   |           |                                 |
|   | Yes                                   | Yes                                       | Yes       | +                               |

 Table 6: Eastern Health 712 LTC - Service Activity and Caseload Status Statistics 2011-12

#### **713 Ambulatory Care Services**

There are 713 framework clearing accounts that are used by Eastern Health to report UPP nursing services as identified in table 7. All UPP staff in 713 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to this clearing account and broad occupational group, statistics should be collected and reported in addition to the earned hours. NAPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 713 Clearing Accounts Reporting UPP Earned Hours |                         |                |  |  |  |  |  |  |
|--|-------------------------|----------------|--|--|--|--|--|--|
| Functional Centre                                | FTE Nursing<br>Services | FTE<br>NAPE-HS |  |  |  |  |  |  |
| NF Cancer Treatment & Research Foundation        |                         |                |  |  |  |  |  |  |
| 7130512 Ambulatory Care Program Administration   | 0.15                    | 0.08           |  |  |  |  |  |  |
| General Hospital                                 |                         |                |  |  |  |  |  |  |
| 71307 Ambulatory Care Medical Resources          | 0.20                    | 0.0            |  |  |  |  |  |  |
| Janeway Child Health Centre                      |                         |                |  |  |  |  |  |  |
| 71307 Ambulatory Care Medical Resources          | 0.13                    | 0.0            |  |  |  |  |  |  |

Table 7: Eastern Health 713 Clearing Accounts 2011-12

Required service activity statistics in ambulatory functional centres are visits - face-to-face and visits - non-face-to-face; each by category of service recipient. This report does not evaluate visit - non-face-to-face as a process for reporting is still under discussion and review. Table 8 demonstrates that inpatient statistics are not reported in some ER functional centres. This information is correct assuming the ER functional centre had admissions when there was no bed available in the facility and remained in the ER department overnight as an admitted patient or was admitted to a holding bed designated in community clinics. Functional centres are only identified if required statistics have not been reported.

| 713 Service Activity and Caseload Status Statistics                     |                         |                   |                   |                        |                        |                     |  |  |  |
|---|-------------------------|-------------------|-------------------|------------------------|------------------------|---------------------|--|--|--|
| Functional Centre   | Visits Face-<br>to-Face | Surgical<br>Visit | Inpatient<br>Days | Inpatient<br>Admission | Inpatient<br>Discharge | Inpatient<br>Deaths |  |  |  |
| Dr A.A. Wilkinson Memorial Health Centre (total functional centres – 1) |                         |                   |                   |                        |                        |                     |  |  |  |
| 71310 Emergency   | Yes                     | -                 | No                | No                     | No                     | No                  |  |  |  |
| Placentia Health Centre (total functional centres – 1)                  |                         |                   |                   |                        |                        |                     |  |  |  |
| 71310 Emergency   | Yes                     | -                 | No                | No                     | No                     | No                  |  |  |  |
| Dr. Walter Templeman Community Health Centre (tota                      | I functional            | centres - 2       | 2)                |                        |                        |                     |  |  |  |
| 7131020 General Emergency   | Yes                     | -                 | No                | No                     | No                     | No                  |  |  |  |
| U.S. Memorial Health Centre (total functional centres –                 | · 1)                    |                   |                   |                        |                        |                     |  |  |  |
| 71310 Emergency   | Yes                     | -                 | No                | No                     | No                     | No                  |  |  |  |
| General Hospital (total functional centres - 21)                        |                         |                   |                   |                        |                        |                     |  |  |  |
| 7131070 Emergency Mental Health Service                                 | Yes                     | -                 | No                | No                     | No                     | No                  |  |  |  |
| 713501580 Bariatric Surgical Clinic                                     | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| 713502010 General Cardiology Speciality Clinic                          | No                      | -                 | -                 | -                      | -                      |                     |  |  |  |
| 7135025 Family Practice Specialty Clinic                                | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| Janeway Child Health Centre (total functional centres -                 | 16)                     |                   |                   |                        |                        |                     |  |  |  |
| 7131020: General Emergency  | Yes                     | -                 | Yes               | Yes                    | Yes                    | *                   |  |  |  |
| 713501050 Gastroenterology Speciality Clinic                            | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| 7135020 Cardiac Specialty Clinic  | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| 7135045 Neurology Specialty Clinic                                      | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| St. Clare's Mercy Hospital (total functional centres - 16)              |                         | -                 |                   |                        |                        |                     |  |  |  |
| 713501035 Communicable Diseases Speciality Clinic                       | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| 713508230 Forensic Specialty Clinic                                     | No                      | -                 | -                 | -                      | -                      | -                   |  |  |  |
| Burin Peninsula Health Care Centre (total functional cen                | ntres – 8)              |                   |                   |                        |                        |                     |  |  |  |
| 7131020 General Emergency   | Yes                     | -                 | Yes               | Yes                    | Yes                    | *                   |  |  |  |

| Functional Centre  | Visits Face-<br>to-Face | Surgical<br>Visit | Inpatient<br>Days | Inpatient<br>Admission | Inpatient<br>Discharge | Inpatient<br>Deaths |  |  |
|--|-------------------------|-------------------|-------------------|------------------------|------------------------|---------------------|--|--|
| 713504020 Diabetes Speciality Clinic   | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| 71355 Private Clinics  | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| Carbonear General Hospital (total functional centres -                       | - 9)                    |                   |                   |                        |                        |                     |  |  |
| 7131020 General Emergency  | Yes                     | -                 | Yes               | Yes                    | Yes                    | *                   |  |  |
| 7134010 Medical Speciality Day/Night Care                                    | Yes                     | +                 | -                 | -                      | -                      | -                   |  |  |
| Dr. G.B. Cross Memorial Hospital (total functional centres - 4)              |                         |                   |                   |                        |                        |                     |  |  |
| 713504020 Diabetes Speciality Clinic   | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| Leonard A. Miller Centre (total functional centres - 5)                      |                         |                   |                   | •                      |                        |                     |  |  |
| 713508220 Mental Health Assessment Specialty Clinic                          | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| Waterford Hospital (total functional centres – 10)                           |                         |                   |                   | •                      |                        |                     |  |  |
| 713508290 ECT Specialty Clinic   | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| 713529557 External Clinic - Family Care                                      | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| Saint Luke's Home (total functional centres – 1)                             |                         |                   |                   |                        |                        |                     |  |  |
| 7134060 Geriatrics Speciality Day/Night Care                                 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| NF Cancer Treatment & Research Foundation (total fu                          | nctional cent           | res - 7)          |                   | •                      |                        |                     |  |  |
| <b>713407011</b> Oncology Specialty Day/Night Care-<br>Chemotherapy-Clinic 1 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| <b>713407013</b> Oncology Specialty Day/Night Care-<br>Chemotherapy-Clinic 3 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| <b>713407014</b> Oncology Specialty Day/Night Care-<br>Chemotherapy-Clinic 4 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| <b>713407015</b> Oncology Specialty Day/Night Care-<br>Chemotherapy-Clinic 5 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| <b>713407016</b> Oncology Specialty Day/Night Care-<br>Chemotherapy-Clinic 6 | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| 713505501 Oncology Specialty Clinic-Palliative Care                          | No                      | -                 | -                 | -                      | -                      | -                   |  |  |
| Grand Bank Community Health Centre (total functiona                          | al centres – 1)         |                   |                   |                        |                        |                     |  |  |
| 71310 Emergency  | Yes                     | -                 | Yes               | Yes                    | Yes                    | *                   |  |  |
| Dr. William H. Newhook Community Health Centre (to                           | tal functiona           | l centres -       | - 2)              |                        | •<br>•                 |                     |  |  |
| 71310 Emergency  | Yes                     | -                 | Yes               | Yes                    | Yes                    | *                   |  |  |

Table 8: Eastern Health 713 Ambulatory Care - Service Activity Statistics 2011-12

Telephone health services 71314 functional centre was reported through the Janeway reporting entity. Required statistic for that functional centre is incoming calls for telephone health services. This statistic was not reported.

#### 714 Diagnostic and Therapeutic Services

There are UPP nursing services provided in the diagnostic and therapeutic framework functional centres. In general these services are provided in medical imaging departments and should be reported in nursing medical imaging functional centres 7150515\*\*. These functional centres are expected to report service activity statistics as per other ambulatory nursing services. Required level of reporting for nursing medical imaging functional centres changed with the 2011 MIS Standards from level 4 to level 5. This will need to be reviewed and reported as 7140515\*\*. Table 9 also identifies functional centres with UPP nursing staff; visits may be reported but a review of nursing services in some functional centres will be required.

| 714 Service Activity Statistics                           |                         |                         |  |  |  |  |  |  |
|---|-------------------------|-------------------------|--|--|--|--|--|--|
| Functional Centre   | Nursing<br>Services FTE | Visits-Face-<br>to-Face |  |  |  |  |  |  |
| General Hospital (total functional centres - 4)           |                         |                         |  |  |  |  |  |  |
| 7143525 Routine/Critical Care Respiratory Services        | 1.26                    | Yes                     |  |  |  |  |  |  |
| 7143542 Pulmonary Function Laboratory                     | 1.05                    | Yes                     |  |  |  |  |  |  |
| 71450 Physiotherapy                                       | 0.44                    | Yes                     |  |  |  |  |  |  |
| St. Clare's Mercy Hospital (total functional centres – 4) |                         |                         |  |  |  |  |  |  |
| 7143040 Vascular Laboratory                               | 4.22                    | Yes                     |  |  |  |  |  |  |
| 71435 Respiratory Services                                | 0.23                    | Yes                     |  |  |  |  |  |  |
| 71450 Physiotherapy                                       | 0.43                    | Yes                     |  |  |  |  |  |  |
| Janeway Child Health Centre (total functional centres -   | 3)                      |                         |  |  |  |  |  |  |
| 7140515 Medical Imaging Nursing                           | 1.43                    | No                      |  |  |  |  |  |  |
| 7143020 Non-Invasive Cardiology Laboratory                | 0.30                    | Yes                     |  |  |  |  |  |  |
| Dr. G.B. Cross Memorial Hospital (total functional centr  | es - 4)                 |                         |  |  |  |  |  |  |
| 71450 Physiotherapy                                       | 0.12                    | No                      |  |  |  |  |  |  |
| Eastern Regional Health Authority (total functional cent  | tres - 1)               |                         |  |  |  |  |  |  |
| 7141035 Transfusion Medicine                              | 1.0                     | No                      |  |  |  |  |  |  |

Table 9: Eastern Health 714 Diagnostic and Therapeutic - Service Activity Statistics 2011-12

#### 715 Community and Social Services

There is a significant improvement in reporting of data in 715 framework for nursing services. Table 10 identifies functional centres in community program areas where reporting gaps are identified; some level 4 accounts listed in this table may have level 5 accounts (board defined) rolled up to level 4. This report does not evaluate visits - non-face-to-face and attendance days - non-face-to-face as the process for reporting these statistics is still under review. Individuals on the waitlist while required in some 715 functional centres were not reported to the MIS Database. 7159540 Provincial Cervical Screening Program is included in this table as UPP nursing services are reported. A review of broad occupational group for this functional centre is required. Table 11 identifies reporting gaps for inpatient residential services.

| 715 Service Activity and Caseload Status Statistics               |                         |                                 |                 |                                 |  |  |  |  |
|---|-------------------------|---------------------------------|-----------------|---------------------------------|--|--|--|--|
| Functional Centre   | Visits Face-<br>to-Face | Attendance Days<br>Face-to-Face | New<br>Referral | Individuals on<br>the Wait List |  |  |  |  |
| Waterford Hospital (total functional centres - 2)                 |                         |                                 |                 |                                 |  |  |  |  |
| 7159112 Adult Mental Health Counselling Services                  | Yes                     | No                              | No              | No                              |  |  |  |  |
| Community Services Eastern Health (total functional centres - 16) |                         |                                 |                 |                                 |  |  |  |  |
| 7159210 Placement Coordination Program                            | No                      | Yes                             | Yes             | -                               |  |  |  |  |
| 7159260 Special Assistance Program                                | No                      | No                              | No              | No                              |  |  |  |  |
| 7159530 Health Promotion and Wellness Program                     | No                      | No                              | -               | -                               |  |  |  |  |
| 7159540 Provincial Cervical Screening Program                     | -                       | -                               | -               | -                               |  |  |  |  |
| 7159550 Communicable Disease Management Program                   | No                      | No                              | No              | -                               |  |  |  |  |

Table 10: Eastern Health 715 Health and Community Services - Service Activity and Caseload Status Statistics 2011-12

| 715 Residential Service Activity and Caseload Status Statistics    |                  |                       |                       |                    |                       |  |  |
|--|------------------|-----------------------|-----------------------|--------------------|-----------------------|--|--|
| Functional Centre  | Resident<br>Days | Resident<br>Admission | Resident<br>Discharge | Resident<br>Deaths | Resident<br>Transfers |  |  |
| Community Services Eastern Health (total functional centres - 2)   |                  |                       |                       |                    |                       |  |  |
| <b>7159136</b> Inpatient Treatment Services for Youth              | No               | No                    | No                    | No                 | -                     |  |  |
| <b>7159180</b> Detox and/or Addictions Inpatient Treatment Centres | No               | No                    | No                    | No                 | -                     |  |  |

Table 11: Eastern Health 715 Residential Services Functional Centre - Service Activity and Caseload Status Statistics 2011-12

### 717 Research

UPP nursing personnel are found in research functional centres as illustrated in table 12 below. The provision of research services is the mandate of these functional centres rather than the provision of service recipient care. Nurses and other personnel may be included in the broad occupational group of UPP if they provide research services. Managers and support staff should be classified as MOS.

| 717 Research Account by Reporting Entity with UPP Nursing Services Earned Hours |                                     |      |  |  |  |  |
|---|-------------------------------------|------|--|--|--|--|
| Functional Centre   | UPP Nursing Services FTE UPP NAPE-H |      |  |  |  |  |
| NF Cancer Treatment & Research Foundation                                       |                                     |      |  |  |  |  |
| 7176040 Medical Research - Clinical Trials Research                             | 3.28                                | 1.01 |  |  |  |  |
| General Hospital, Health Sciences Centre  |                                     |      |  |  |  |  |
| 71760 Medical Research  | 17.00                               | 0.00 |  |  |  |  |
| Eastern Regional Integrated Health Authority                                    |                                     |      |  |  |  |  |
| 71710 Research Administration   | 0.05                                | 0.00 |  |  |  |  |

Table 12: Eastern Health 717 Research Accounts 2011-12

#### **718 Education**

UPP nursing personnel are found in education functional centres as illustrated in table 13 below. The provision of education services is the mandate of these functional centres rather than the provision of service recipient care. Nurses and other personnel may be included in the broad occupational group of UPP if they provide education services. Managers and support staff should be classified as MOS.

| 718 Education Account by Reporting Entity with UPP Nursing Services Earned Hours |                          |                 |  |  |  |  |
|--|--------------------------|-----------------|--|--|--|--|
| Functional Centre  | UPP Nursing Services FTE | UPP NAPE-HS FTE |  |  |  |  |
| Carbonear General Hospital   |                          |                 |  |  |  |  |
| 71840 In-service Education   | 2.44                     | 1.01            |  |  |  |  |
| Eastern Regional Health Authority  |                          |                 |  |  |  |  |
| <b>7186010</b> Reg. Nursing Asst. (RNA) Formal Education Programs                | 9.38                     | 0.98            |  |  |  |  |
| 7186030 Baccalaureate Nursing Formal Education Programs                          | 52.94                    | 2.01            |  |  |  |  |
| 7186050 Continuing Nursing Formal Education Programs                             | 3.94                     | 1.01            |  |  |  |  |
| 7186075 Nurse Practitioner Program   | 5.02                     | 0.00            |  |  |  |  |

Table 13: Eastern Health 718 Education Accounts 2011-12

#### **Other Reporting Considerations**

There are UPP NAPE-HS FTEs reported in the 712, 713 and 715 framework sections. This may be appropriate as personal care attendants employed in nursing services and contributing to the service mandate should be reflected as UPP. In some cases these staff may be providing support services and should be considered MOS personnel. A broad occupation group review for this bargaining group is recommended.

Table 14 identifies functional centres that reported less than 0.1 UPP FTEs for nursing services. There are functional centres reported from the 713 framework sections that may not employ nursing personnel but should report the applicable service activity statistic. Table 15 identifies the sites and associated functional centres where visit statistics should have been reported.

| Functional Centres with less than 0.1 FTE UPP Nursing Services |  |  |  |  |
|--|--|--|--|--|
| Functional Centre  |  |  |  |  |
| Bonavista Community Health Centre                              |  |  |  |  |
| 71205 Nursing Inpatient/Resident Administration                |  |  |  |  |
| General Hospital,  |  |  |  |  |
| 711854022 Dept. T&W Aircraft                                   |  |  |  |  |
| Janeway Child Health Centre                                    |  |  |  |  |
| 7133020 Neuromotor Rehab Outpatients                           |  |  |  |  |
| St. Clare's Mercy Hospital                                     |  |  |  |  |
| 7113020 Telecommunications                                     |  |  |  |  |
| 71307 Ambulatory Care Medical Resources                        |  |  |  |  |
| 7135005 Speciality Clinic Administration                       |  |  |  |  |
| 71475 Psychology   |  |  |  |  |
| Burin Peninsula Health Care Centre                             |  |  |  |  |
| 713529502 External Clinic - Parker's Cove                      |  |  |  |  |
| 713529503 External Clinic - Petite Forte                       |  |  |  |  |
| 713529504 External Clinic - Southeast Bight                    |  |  |  |  |
| 7143020 Non-Invasive Cardiology Laboratory                     |  |  |  |  |
| Carbonear General Hospital                                     |  |  |  |  |
| 7113540 Reprocessing   |  |  |  |  |
| 71307 Ambulatory Care Medical Resources                        |  |  |  |  |
| 713501545 Pre-Admission Speciality Clinic                      |  |  |  |  |
| 713503510 General Gynaecology Speciality Clinic                |  |  |  |  |
| 7135070 Pediatric Specialty Clinic                             |  |  |  |  |
| 7144010 Pharmacy Administration                                |  |  |  |  |
| Leonard A. Miller Centre                                       |  |  |  |  |
| 71475 Psychology   |  |  |  |  |
| Waterford Hospital   |  |  |  |  |
| 71307 Ambulatory Care Medical Resources                        |  |  |  |  |
| 71475 Psychology   |  |  |  |  |
| Community Services Eastern Health                              |  |  |  |  |
| 7159311 Behaviour Management Services                          |  |  |  |  |
| Eastern Regional Health Authority                              |  |  |  |  |
| 71125 Systems Support  |  |  |  |  |

7120524 Medicine Program Administration

7130514 Emergency Care Program Administration

71710 Research Administration

71840 In-Service Education

Table 14: Eastern Health Functional Centres with less than 0.1 UPP FTE in Nursing Services 2011-12

| 713 Functional Centres without UPP Nursing FTEs Requiring Service Activity<br>Statistics |                         |  |  |  |
|--|-------------------------|--|--|--|
| Functional Centre  | Visits Face-to-<br>Face |  |  |  |
| Dr. Walter Templeman Community Health Centre   |                         |  |  |  |
| 713501520 Dental Speciality Clinic   | No                      |  |  |  |
| Carbonear General Hospital   |                         |  |  |  |
| 71355 Private Clinic   | No                      |  |  |  |
| Dr. G.B. Cross Memorial Hospital   |                         |  |  |  |
| 71355 Private Clinic   | No                      |  |  |  |
| NF Cancer Treatment & Research Foundation  |                         |  |  |  |
| 713407012 Oncology Specialty Day/Night Care - Chemotherapy-Clinic 2                      | No                      |  |  |  |
| 713407020 Oncology Specialty Day/Night Care - Other Therapy                              | No                      |  |  |  |
| Community Services Eastern Health  |                         |  |  |  |
| 713529577 External Clinic - Shea Heights   | No                      |  |  |  |
| Dr. William H. Newhook Community Health Centre   |                         |  |  |  |
| 71355 Private Clinic   | No                      |  |  |  |

 Table 15: Eastern Health Functional Centres without UPP Nursing FTE Reported 2011-12

#### **Functional Centre Operations Statistics**

Functional centre operations statistics (broad group 7) are generated from the payroll system and reported by the finance department in most nursing functional centres as required. Table 16 identifies functional centres with reporting gaps based on applicable worked salaries reported. A review of this information will be required to identify functional centres that should have reported broad group 7 statistics but did not. The statistics are:

- 730\*\*\*\* Employees by Bargaining Unit and Employment Status; and
- 732\*\* Normal Earned Hours by Bargaining Unit.

| Functional Centre Operations Statistics Reporting Gaps       |  |                 |  |                                    |     |                      |
|--|--|-----------------|--|------------------------------------|-----|----------------------|
| Functional Centre  | 730 ****<br>Employees by<br>Bargaining<br>Unit and<br>Employment<br>Status | 73010**<br>NLNU | 73032**<br>LN-NAPE                           | 732**<br>Normal<br>Earned<br>Hours |     | 73232<br>LN-<br>NAPE |
| Placentia Health Centre                                      |  |                 |  |                                    |     |                      |
| 71310 Emergency  | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| General Hospital, Health Sciences Centre                     | •  |                 | -  |                                    |     |                      |
| 7118520 Central Patient/Resident/Client Portering            | No   | -               | No   | Yes                                | -   | Yes                  |
| 71207 Nursing Inpatient/Resident Medical                     | No   | -               | No   | Yes                                | -   | Yes                  |
| Resources  |  |                 |  |                                    |     |                      |
| 712101020 General Medical Nursing Unit 2                     | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 7121065 Oncology Medical Nursing Unit                        | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 7122010 General Surgical Nursing Unit                        | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 712204020 General Cardiac Surgery Nursing Unit               | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 7122075 Urology Nursing Unit                                 | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 7124035 Burn Intensive Care Nursing Unit                     | No   | No              | -  | Yes                                | Yes | -                    |
| 7127520 Mental Health General Nursing Unit                   | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 7131020 General Emergency                                    | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 713506010 General Ophthalmology Specialty Clinic             | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| St. Clare's Mercy Hospital                                   |  |                 |  |                                    |     |                      |
| 712201010 General Surgical - Nursing Unit 1                  | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 71260 Operating Room   | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| 713506510 General Orthopaedic Specialty Clinic               | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| Carbonear General Hospital                                   |  |                 |  |                                    |     |                      |
| 711854026 Road Ambulance - Board Operated                    | No   | -               | No   | Yes                                | -   | Yes                  |
| 71367 Day Surgery Pre- and Post-Operative Care               | No   | No              | -  | Yes                                | Yes | -                    |
| Burin Peninsula Health Care Centre                           |  | <u> </u>        | <u>.                                    </u> |                                    |     | 1                    |
| 7113540 Reprocessing   | No   | -               | No   | Yes                                | -   | Yes                  |
| 7131020 General Emergency                                    | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| Dr. G.B. Cross Memorial Hospital                             | 1  | <u> </u>        | <u> </u>                                     |                                    |     |                      |
| 7113540 Reprocessing   | No   | _               | No   | Yes                                | -   | Yes                  |
| 7120524 Medicine Program Administration                      | No   | No              | -  | Yes                                | Yes | -                    |
| Waterford Hospital   | 110  | 110             |  | 103                                | 105 | <u> </u>             |
| 7131070 Emergency Mental Health Service                      | No   | No              | No   | Yes                                | Yes | Yes                  |
| <b>713408520</b> Home Dialysis(Teaching)Combined             |  | 110             | NU   | 103                                | 103 | 163                  |
| Hemo/Peritoneal Dialysis (reaching) combined                 | Yes  | Yes             | No   | Yes                                | Yes | Yes                  |
| <b>713529557</b> External Clinic - Family Care               | No   | No              | -  | Yes                                | Yes | -                    |
| Saint Luke's Home  |  |                 |  |                                    |     |                      |
| 7134060 Geriatrics Speciality Day/Night Care                 | No   | No              | -  | Yes                                | No  | -                    |
| Eastern Regional Health Authority                            | 1  | 1               |  | I                                  |     |                      |
| <b>7113550</b> Printing                                      | No   | -               | No   | Yes                                | -   | Yes                  |
| 7120514 Child Health Program Administration                  | No   | No              |  | Yes                                | Yes | -                    |
| Dr. William H. Newhook Community Health Centre               | 110  | 140             |  | 103                                | 105 | 1                    |
| 713504020 Diabetes Speciality Clinic                         | No   | No              | -  | Yes                                | Yes | -                    |
| Table 16: Fastern Health Functional Centre Operations Statis |  |                 |  | 103                                | 103 | I                    |

Table 16: Eastern Health Functional Centre Operations Statistics Reporting Gaps 2011-12

### **Health Service Organization Operations Statistics**

The following is a list of health service organization operation (broad group 8) statistics that should be reported by inpatient/resident nursing units. These statistics are generated from the registration system and are reported by the finance department for the appropriate functional centres. The statistics are:

- 825\*\* Beds Staffed and In Operation;
- 826 Bassinets Staffed and In Operation;
- 827\*\* Bed Days Staffed and In Operation;
- 828 Bassinet Days Staffed and In Operation;
- 864\*\*\*\* Total Number of Residents in LTC Facilities by Levels of Care and Age; and
- 865\*\* LTC Residents by Ability to Pay LTC Monthly Bed Rate.

Statistics total number of residents in LTC facilities by levels of care and age and LTC residents by ability to pay LTC monthly bed rate are reported for all applicable functional centres by Eastern Health. The former St. John's Nursing Home Board reporting entity also reported a LTC functional centre and these statistics. This is noted as unusual and should be checked for appropriateness. Table 17 identifies reporting gaps in beds/bassinets staffed and in operation and bed/bassinet days staffed and in operation. Functional centres are included in the table below only if required statistics have not been reported.

| Health Service Organization Operation Statistics            |   |  |  |                        |  |  |
|---|---|--|--|------------------------|--|--|
| Functional Centre   | 825**<br>Beds<br>Staffed<br>and in<br>Operation | 826<br>Bassinets<br>Staffed<br>and in<br>Operation | 827**<br>Beds Days<br>Staffed<br>and in<br>Operation | Days Staffed<br>and in |  |  |
| Carbonear General Hospital                                  |   |  |  |                        |  |  |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit | Yes   | No   | Yes  | No                     |  |  |

Table 17: Eastern Health - Health Service Organization Operations Statistics Reporting Gaps 2011-12

#### **Status of Workload Measurement Reporting**

Information in this section is reflective of 712, 713, 714 and 715. In general, nurses who are unitproducing personnel in 711, 717, and 718 framework sections do not provide care to service recipients and therefore are not required to collect nursing workload data. Progress in nursing workload measurement implementation is measured by the percentage of actual nursing UPP FTEs and number of nursing functional centres reporting workload statistics to the Provincial MIS Database.

The status of workload reporting by nursing services of Eastern Health is summarized in the following charts and tables.



Chart 1: Eastern Health FTEs Reporting Workload to MIS Database 2011-12

| Workload Reporting Compliance by % of UPP Nursing Service FTEs |     |     |     |  |  |  |
|--|-----|-----|-----|--|--|--|
| % Compliance % Compliance % Improveme                          |     |     |     |  |  |  |
| Eastern Health   | 47% | 58% | 11% |  |  |  |
| Provincial Level   | 30% | 46% | 16% |  |  |  |

Table 18: Eastern Health FTE Workload Reporting Compliance



Chart 2: Eastern Health Functional Centres reporting Workload to the MIS Database 2011-12

| Workload Reporting Compliance by % of Nursing Functional Centres |     |     |     |  |  |  |
|--|-----|-----|-----|--|--|--|
| % Compliance % Compliance % Improvement                          |     |     |     |  |  |  |
| Eastern Health   | 47% | 54% | 7%  |  |  |  |
| Provincial   | 23% | 33% | 10% |  |  |  |

Table 19: Eastern Health FC Workload Reporting Compliance

| Eastern Health Workload S   | statistics               |                               |                                    |   |
|---|--------------------------|-------------------------------|------------------------------------|---|
| Functional Centre   | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
| Dr. A.A. Wilkinson Memorial Health Centre   | 14.50                    | 2                             | 1.38                               | 1                                       |
| 71210 Medical Nursing Unit  | 13.12                    | -                             | -                                  | -                                       |
| Placentia Health Centre   | 64.73                    | 3                             | 2.83                               | 1                                       |
| 71210 Medical Nursing Unit  | 13.06                    | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit   | 48.84                    | -                             | -                                  | -                                       |
| Dr. Walter Templeman Community Health Centre  | 16.53                    | 4                             | 16.53                              | 4                                       |
| Bonavista Community Health Centre   | 83.22                    | 4                             | 10.78                              | 1                                       |
| 71210 Medical Nursing Unit (Inpatient)  | 15.02                    | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit   | 44.37                    | -                             | -                                  | -                                       |
| 7129560: Intermediate Long-Term Care Nursing/Resident Unit                                    | 13.05                    | -                             | -                                  | -                                       |
| U.S. Memorial Community Health Centre   | 35.36                    | 2                             | 3.40                               | 1                                       |
| 7129220 Chronic Long-Term Care Nursing Unit   | 31.96                    | -                             | -                                  | -                                       |
| General Hospital, Health Sciences Centre  | 938.04                   | 45                            | 771.47                             | 29                                      |
| 71207 Nursing Inpatient/Resident Medical Resources  | 0.18                     | -                             | -                                  | -                                       |
| 7124035 Burn Intensive Care Nursing Unit  | 0.91                     | -                             | -                                  | -                                       |
| 71260 Operating Room  | 51.03                    | -                             | -                                  | -                                       |
| 71265 Post-Anaesthetic Recovery Room  | 19.70                    | -                             | -                                  | -                                       |
| 71307 Ambulatory Care Medical Resources   | 0.20                     | -                             | -                                  | -                                       |
| 7134037 Cardiac Catheterization Laboratory Specialty Day/Night Care                           | 21.26                    | -                             | -                                  | -                                       |
| 7134070 Oncology Speciality Day/Night Care  | 2.62                     | -                             | -                                  | -                                       |
| 713408510 Hemodialysis Speciality Day/Night Care  | 24.83                    | -                             | -                                  | -                                       |
| 713501545 Pre-Admission Speciality Clinic   | 7.57                     | -                             | -                                  | -                                       |
| 713501580 Bariatric Surgical Clinic   | 0.73                     | -                             | -                                  | -                                       |
| 713502010 General Cardiology Speciality Clinic  | 1.55                     | -                             | -                                  | -                                       |
| 7135025 Family Practice Specialty Clinic  | 3.61                     | -                             | -                                  | -                                       |
| 7135043 Endocrinology Specialty Clinic  | 1.65                     | -                             | -                                  | -                                       |
| <b>71369</b> Day Surgery Comb Operating & Post-Anesthetic Recovery Room & Pre- & Post-Op Care | 28.42                    | -                             | -                                  | -                                       |
| 7143525 Routine/Critical Care Respiratory Services  | 1.26                     | -                             | -                                  | -                                       |
| 7143542 Pulmonary Function Laboratory   | 1.05                     | -                             | -                                  | -                                       |
| Janeway Child Health Centre   | 310.50                   | 28                            | 236.44                             | 20                                      |
| 71207 Nursing Inpatient/Resident Medical Resources  | 0.13                     | -                             | -                                  | -                                       |
| 7124070 Pediatric Intensive Care Nursing Unit   | 22.43                    | -                             | -                                  | -                                       |
| 71260 Operating Room  | 21.25                    | -                             | -                                  | -                                       |
| 71307 Ambulatory Care Medical Resources   | 0.13                     | -                             | -                                  | -                                       |
| 7131020 General Emergency   | 27.42                    | -                             | -                                  | -                                       |
| 7135045 Neurology Specialty Clinic  | 0.97                     | -                             | -                                  | -                                       |
| 7140515 Medical Imaging Nursing   | 1.43                     | -                             | -                                  | -                                       |
| 7143020 Non-Invasive Cardiology Laboratory  | 0.30                     | -                             | -                                  | -                                       |
| St. Clare's Mercy Hospital  | 443.52                   | 31                            | 330.05                             | 21                                      |
| 71260 Operating Room  | 27.56                    | -                             | -                                  | -                                       |
| 71265 Post-Anaesthetic Recovery Room  | 17.09                    | -                             | -                                  | -                                       |
| 7131020 General Emergency   | 45.81                    | -                             | -                                  | -                                       |

| Functional Centre   | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
|---|--------------------------|-------------------------------|------------------------------------|---|
| 713408510 Hemodialysis Speciality Day/Night Care                | 3.42                     | -                             | -                                  | -                                       |
| 713501545 Pre-Admission Speciality Clinic                       | 5.71                     | -                             | -                                  | -                                       |
| 713508230 Forensic Specialty Clinic                             | 1.58                     | -                             | -                                  | -                                       |
| 7135095 Rheumatology Specialty Clinic                           | 1.02                     | -                             | -                                  | -                                       |
| 71367 Day Surgery Pre- and Post-Operative Care                  | 6.83                     | -                             | -                                  | -                                       |
| 7143040 Vascular Laboratory                                     | 4.22                     | -                             | -                                  | -                                       |
| 71435 Respiratory Services                                      | 0.23                     | -                             | -                                  | -                                       |
| Burin Peninsula Health Care Centre                              | 88.19                    | 12                            | 2.02                               | 2                                       |
| 71230 Combined Medical/Surgical Nursing Unit                    | 29.30                    | -                             | -                                  | -                                       |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit   | 10.69                    | -                             | -                                  | -                                       |
| 7125090 Labour, Delivery, Recovery, Postpartun Nursing Unit     | 11.49                    | -                             | -                                  | -                                       |
| 71262 Combined Operating Room and Post-Anesthetic Recovery Room | 8.66                     |                               |                                    |   |
| 7131020 General Emergency                                       | 15.00                    |                               |                                    |   |
| 7134070 Oncology Speciality Day/Night Care                      | 1.57                     |                               |                                    |   |
| 7134085 Renal Dialysis Speciality Day/Night Care                | 5.67                     | -                             | -                                  | -                                       |
| 713501545 Pre-Admission Speciality Clinic                       | 0.57                     | -                             | -                                  | -                                       |
| 7135097 Clinics - Residual Specialty Clinic                     | 2.35                     | -                             | -                                  | -                                       |
| 71367 Day Surgery Pre- and Post-Operative Care                  | 0.87                     | -                             | -                                  | -                                       |
| Carbonear General Hospital                                      | 151.07                   | 14                            | 39.38                              | 2                                       |
| 712101060 General Medical Nursing Unit 6                        | 23.96                    | -                             | -                                  | -                                       |
| 7122010 General Surgical Nursing Unit                           | 8.04                     | -                             | -                                  | -                                       |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit   | 18.71                    | -                             | -                                  | -                                       |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit     | 16.08                    |                               |                                    |   |
| 71262 Combined Operating Room and Post-Anesthetic Recovery Room | 9.51                     |                               |                                    |   |
| 7131020 General Emergency                                       | 17.12                    |                               |                                    |   |
| 7134010 Medical Speciality Day/Night Care                       | 7.03                     | -                             | -                                  | -                                       |
| 7134085 Renal Dialysis Speciality Day/Night Care                | 10.46                    | -                             | -                                  | -                                       |
| 713501075 Pain Management Speciality Clinic                     | 0.10                     | -                             | -                                  | -                                       |
| 7135070 Pediatric Specialty Clinic                              | 0.10                     | -                             | -                                  | -                                       |
| 7135097 Clinics - Residual Specialty Clinic                     | 0.26                     | -                             | -                                  | -                                       |
| 71367 Day Surgery Pre- and Post-Operative Care                  | 0.32                     | -                             | -                                  | -                                       |
| Dr. G.B. Cross Memorial Hospital                                | 105.65                   | 10                            | 2.37                               | 3                                       |
| 71230 Combined Medical/Surgical Nursing Unit                    | 28.39                    | -                             | -                                  | -                                       |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit   | 11.80                    | -                             | -                                  | -                                       |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit     | 11.34                    | -                             | -                                  | -                                       |
| 71262 Combined Operating Room and Post-Anesthetic Recovery Room | 8.78                     |                               |                                    |   |
| 7129220 Chronic Long-Term Care Nursing Unit                     | 22.54                    |                               |                                    |   |
| 7131020 General Emergency                                       | 17.49                    |                               |                                    |   |
| 7135097 Clinics - Residual Specialty Clinic                     | 2.94                     |                               |                                    |   |
| Leonard A. Miller Centre  | 148.83                   | 10                            | 148.38                             | 9                                       |
| 713506510 General Orthopaedic Specialty Clinic                  | 0.49                     | -                             | -                                  | -                                       |
| Waterford Hospital  | 335.95                   | 22                            | 288.91                             | 19                                      |

| Functional Centre                                   | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
|---|--------------------------|-------------------------------|------------------------------------|---|
| 71207 Nursing Inpatient/Resident Medical Resources  | 0.11                     | -                             | -                                  | -                                       |
| 713408510 Hemodialysis Speciality Day/Night Care    | 42.19                    | -                             | -                                  | -                                       |
| 7159112 Adult Mental Health Counselling Services    | 4.74                     | -                             | -                                  | -                                       |
| Harbour Lodge Nursing Home                          | 74.35                    | 1                             | 0                                  | 0                                       |
| 7129220 Chronic Long-Term Care Nursing Unit         | 74.35                    | -                             | -                                  | -                                       |
| Carbonear Interfaith Citizens' Home                 | 41.00                    | 1                             | 0                                  | 0                                       |
| 7129220 Chronic Long-Term Care Nursing Unit         | 41.00                    | -                             | -                                  | -                                       |
| Glenbrook Lodge                                     | 43.25                    | 1                             | 0                                  | 0                                       |
| 7129220 Chronic Long-Term Care Nursing Unit         | 43.25                    | -                             | -                                  | -                                       |
| St. Patrick's Mercy Home                            | 120.20                   | 1                             | 120.20                             | 1                                       |
| Pentecostal Senior Citizens' Home                   | 29.32                    | 1                             | 0                                  | 0                                       |
| 7129220 Chronic Long-Term Care Nursing Unit         | 29.32                    | -                             | -                                  | -                                       |
| Agnes Pratt Home                                    | 77.25                    | 1                             | 0                                  | 0                                       |
| 712922008 Chronic Long-Term Care Nursing Unit       | 77.25                    | -                             | -                                  | -                                       |
| Masonic Park Senior Citizens' Home                  | 17.12                    | 1                             | 0                                  | 0                                       |
| 712922009 Chronic Long-Term Care Nursing Unit       |                          | -                             | -                                  | -                                       |
| Saint Luke's Home                                   | 58.43                    | 2                             | 1                                  | 0.39                                    |
| 712922004 Chronic Long-Term Care Nursing Unit       | 58.04                    | -                             | -                                  | -                                       |
| NF Cancer Treatment & Research Foundation           | 43.81                    | 7                             | 1.01                               | 2                                       |
| 7130512 Ambulatory Care Program Administration      | 0.15                     |                               |                                    |   |
| 713407011 Oncology Speciality Day/Night Care        | 4.10                     |                               |                                    |   |
| 713407013 Oncology Speciality Day/Night Care        | 27.06                    |                               |                                    |   |
| 713407014 Oncology Speciality Day/Night Care        | 6.55                     |                               |                                    |   |
| 713407015 Oncology Speciality Day/Night Care        | 3.76                     |                               |                                    |   |
| 713407016 Oncology Speciality Day/Night Care        | 0.50                     |                               |                                    |   |
| 713505501 Oncology Specialty Clinic-Palliative Care | 1.69                     |                               |                                    |   |
| Hoyles  | 127.53                   | 3                             | 0                                  | 0                                       |
| 712922019 Chronic Long-Term Care Nursing Unit       | 54.67                    | -                             | -                                  | -                                       |
| 712922021 Chronic Long-Term Care Nursing Unit       | 35.37                    | -                             | -                                  | -                                       |
| 712922023 Chronic Long-Term Care Nursing Unit       | 37.49                    | -                             | -                                  | -                                       |
| Escasoni  | 109.58                   | 3                             | 0                                  | 0                                       |
| 712922020 Chronic Long-Term Care Nursing Unit       | 58.40                    | -                             | -                                  | -                                       |
| 712922025 Chronic Long-Term Care Nursing Unit       | 41.44                    | -                             | -                                  | -                                       |
| 712922028 Chronic Long-Term Care Nursing Unit       | 9.74                     | -                             | -                                  | -                                       |
| Major's Path Clinics                                | 23.23                    | 6                             | 23.23                              | 6                                       |
| Community Services Eastern Health                   | 252.05                   | 18                            | 228.40                             | 13                                      |
| 713408510 Hemodialysis Speciality Day/Night Care    | 8.04                     | -                             | -                                  | -                                       |
| 7159260 Special Assistance Program                  | 1.01                     | -                             | -                                  | -                                       |
| 7159530 Health Promotion and Wellness Program       | 6.74                     | -                             | -                                  | -                                       |
| 7159540 Provincial Cervical Screening Program       | 1.74                     | -                             | -                                  | -                                       |
| 7159550 Communicable Disease Management Program     | 6.02                     | _                             | -                                  | -                                       |
| Peninsulas Health Care Corporation                  | 0.82                     | 1                             | 0                                  | 0                                       |
| 71205 Nursing Inpatient/Resident Administration     | 0.82                     | -                             | 0                                  | 0                                       |

| Functional Centre                                      | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
|--|--------------------------|-------------------------------|------------------------------------|---|
| St. John's Nursing Home Board                          | 6.23                     | 2                             | 0                                  | 0                                       |
| 7120520 Clinical Resources Nursing/Inpatient/Resident  | 2.99                     | -                             | -                                  | -                                       |
| 7120534 Long Term Care Administration                  | 3.24                     | -                             | -                                  | -                                       |
| Eastern Regional Health Authority                      | 13.86                    | 8                             | 0                                  | 0                                       |
| 7120512 Cardiac & Critical Care Program Administration | 1.41                     | -                             | -                                  | -                                       |
| 7120514 Child Health Program Administration            | 0.56                     | -                             | -                                  | -                                       |
| 712052030 Palliative Care Team                         | 0.80                     | -                             | -                                  | -                                       |
| 712052060 Transplant Coordination / Organ Procurement  | 3.20                     |                               |                                    |   |
| 7120522 Mental Health Program Administration           | 2.12                     |                               |                                    |   |
| 7120528 Perioperative Program Administration           | 2.07                     |                               |                                    |   |
| 7120532 Surgery Program Administration                 | 2.70                     | -                             | -                                  | -                                       |
| 7141035 Transfusion Medicine                           | 1.00                     | -                             | -                                  | -                                       |
| Grand Bank Community Health Centre                     | 44.30                    | 2                             | 0                                  | 0                                       |
| 7129220 Chronic Long-Term Care Nursing Unit            | 31.74                    | -                             | -                                  | -                                       |
| 71310 Emergency  | 12.56                    | -                             | -                                  | -                                       |
| Dr. William H. Newhook Community Health Centre         | 8.49                     | 2                             | 0.27                               | 1                                       |
| 71310 Emergency  | 8.22                     | -                             | -                                  | -                                       |

Table 20: Eastern Health Workload Statistics

#### **Eastern Health Recommendations**

The preceding section gives detail and information on reporting gaps in Eastern Health. The following checklist can be used to focus efforts and address reporting concerns.

□ Review the assignment of UPP nursing personnel in the 711 functional centres identified in table 3 for accurate assignment to functional centre and broad occupational group.

□ Review the assignment of UPP nursing personnel to the clearing accounts identified in table 4 and table 7 to ensure accurate assignment to functional centre and broad occupational group.

□ Ensure all relevant statistics are recorded throughout the year for each clearing account.

 $\Box$  Review the results coded with the symbols \* and + in table 5 and 6 for appropriateness and accuracy in the context of the specified functional centre.

□ Review inpatient statistics as reported in LTC primary account by Dr. Walter Templeman Community Health Centre for appropriateness (table 5). Allocations should be completed in period 13 to separate acute care from LTC reporting.

□ Ensure all relevant statistics for ambulatory care and diagnostic and therapeutic services are reported to the Provincial MIS Database table 8, 9 and 15. The reporting of visits- face-to-face is particularly important for data use and analysis.

□ Ensure incoming calls for telephone health services is reported in 71314 primary account telephone health services.

□ Review and revise the primary account used to identify the nursing medical imaging functional centre. The minimum reporting level was changed in 2011 from Level 4 (7140515) to level 5 (714051505).

□ Review the reporting of nursing services in therapeutic functional centres other than medical imaging nursing table 9.

□ Ensure all relevant statistics available in community framework are reported to the Provincial MIS Database (table 10). Review individuals on wait list statistic and report if available.

□ Ensure resident stats are reported in community functional centres if residential services are operational as identified in table 11.

□ Review broad occupational group assignment of UPP nursing staff in primary account 7159540 Provincial Cervical Screening.

□ Review the assignment of NAPE-HS personnel to the correct broad occupational group in 717 functional centres (table 12).

□ Review the assignment of NAPE-HS personnel to the correct broad occupational group in 718 functional centres (table 13).

□ Review the reporting of nursing UPP FTE as identified in table 14 to ensure nursing personnel are correctly expensed to the functional centres.

□ Review the assignment of UPP NAPE-HS personnel in all nursing functional centres for correct broad occupational group assignment. Personal care attendants providing service recipient activities should be reported as UPP. Any NAPE-HS staff supporting the mandate of the functional centre should be considered MOS.

 $\Box$  Review the functional centres identified in table 16 and identify functional centres where statistics are required but not reported.

□ Review the reporting requirements for the functional centres identified in table 17 and ensure required broad group 8 statistics are collected and reported in the future.

□ Continue with nursing workload measurement system implementation as a by-product of electronic documentation throughout the region. Where alternate data collection methods are used ensure the data is reported internally and to the Provincial MIS Database.

# **Central Health**

In 2011-12 Central Health submitted nursing data from 15 reporting entities comprised of 118 functional centres which employed a total of 1040.37 UPP FTE nursing personnel.

| Framework Section                       | Nursing Functional<br>Centres | UPP Nursing Services<br>FTE |
|---|-------------------------------|-----------------------------|
| 711 Administrative and Support Services | 7                             | 15.05                       |
| 712 Nursing Inpatient/Resident Services | Acute care 26                 | 409.24                      |
|   | Long-term care 14             | 341.76                      |
| 713 Ambulatory Care Services            | 26                            | 145.48                      |
| 714 Diagnostic and Therapeutic Services | 5                             | 4.82                        |
| 715 Community and Social Services       | 39                            | 120.64                      |
| 717 Research                            | 0                             | 0                           |
| 718 Education                           | 1                             | 3.38                        |
| 719 Undistributed                       | 0                             | 0                           |
| Total                                   | 118                           | 1040.37                     |

Table 21: Nursing FC Profile 2011-12

#### 711 Administrative and Support Services

The distribution of nursing personnel among the 711 framework section is noted in table 22 below.

| <b>Reporting Entity</b> |
|-------------------------|
| FTE Count               |
|                         |
| 0.76                    |
|                         |
| 0.75                    |
| 0.94                    |
| 3.76                    |
| 1.26                    |
| 2.01                    |
| 5.57                    |
|                         |

Table 22: Central Health 711 FCs with UPP Nursing Services Earned Hours 2011-12

#### 712 Nursing Inpatient/Resident Services

Results for nursing inpatient/resident framework section are presented in three tables as this framework has three distinct reporting requirements and applications.

The distribution of UPP nursing personnel in 712 framework clearing accounts is noted in table 23. All UPP staff in 712 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to these clearing accounts and to the broad occupational group, statistics should be collected and reported in addition to the earned hours. The provincial account 71299 Nursing Float Staff should be cleared prior to submission to Provincial MIS Database. NAPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 712 Clearing Accounts Reporting UPP Earned Hours  |                         |                 |  |  |  |  |
|---|-------------------------|-----------------|--|--|--|--|
| Functional Centre                                 | FTE Nursing<br>Services | FTE NAPE-<br>HS |  |  |  |  |
| James Paton Memorial Hospital                     |                         |                 |  |  |  |  |
| 71205 Nursing Inpatient/Resident Administration   | 0.99                    | 0               |  |  |  |  |
| 7129920 RNA's (Provincial CA)                     | 4.48                    | 2.85            |  |  |  |  |
| 7129930 Permanent Floaters(Provincial CA)         | 3.40                    | 0               |  |  |  |  |
| Green Bay Community Health Centre                 |                         |                 |  |  |  |  |
| 71207 Nursing Inpatient/Resident Medical Resource | 0                       | 3.82            |  |  |  |  |
| Baie Verte Peninsula Health Centre                |                         |                 |  |  |  |  |
| 71299 Nursing Float Staff                         | 0.55                    | 0               |  |  |  |  |
| Central Newfoundland Regional Health Centre       |                         |                 |  |  |  |  |
| 7120510 Nursing Inpatient/Resident Administration | 2.09                    | 0               |  |  |  |  |
| 71299 Nursing Float Staff (Provincial CA)         | 17.75                   | 0.44            |  |  |  |  |

Table 23: Central Health 712 Clearing Accounts 2011-12

Tables 24 and 25 identify reporting entities with inpatient and long-term care functional centres respectively for which service activity and caseload status minimum reporting requirements were not met. All other functional centres reported the applicable statistics. Workload statistics will be discussed separately following framework sections.

| 712 Inpatient Service Activity and Caseload Status Statistics             |                   |               |                      |                        |     |     |                       |                            |             |
|---|-------------------|---------------|----------------------|------------------------|-----|-----|-----------------------|----------------------------|-------------|
| Functional Centre   | Inpatient<br>Days | OBS<br>Visits | Mothers<br>Delivered | Inpatient<br>Admission | -   | -   | Inpatient<br>Transfer | Facility<br>Live<br>Births | Stillbirths |
| A.M. Guy Memorial Health Centre (total functional centres - 1)            |                   |               |                      |                        |     |     |                       |                            |             |
| 7129220 Chronic Long-Term<br>Care Nursing Unit                            | +                 | -             | -                    | +                      | +   | +   | -                     | -                          | -           |
| James Paton Memorial Hospital (   | total functi      | onal ce       | ntres - 6)           |                        |     |     |                       |                            |             |
| <b>7125090:</b> Labour, Delivery,<br>Recovery, Postpartum Nursing<br>Unit | Yes               | Yes           | Yes                  | Yes                    | Yes | Yes | Yes                   | Yes                        | *           |
| Fogo Island Hospital (total functio                                       | nal centres       | - 1)          |                      |                        |     |     |                       |                            |             |
| 7129220 Chronic Long-Term<br>Care Nursing Unit                            | +                 | -             | -                    | +                      | +   | +   | -                     | -                          | -           |
| Notre Dame Bay Memorial Health  | Centre (to        | tal fund      | ctional cent         | res - 2)               |     |     |                       |                            |             |
| <b>71230</b> Combined Medical/<br>Surgical Nursing Unit                   | Yes               | -             | -                    | Yes                    | Yes | Yes | *                     | -                          | -           |
| 71280 Rehabilitation<br>Nursing/Resident Unit                             | Yes               | -             | -                    | Yes                    | Yes | *   | *                     | -                          | -           |
| Central Newfoundland Regional H   | ealth Centi       | re (tota      | l functional         | centres – 8            | 3)  |     |                       |                            |             |
| <b>7125090:</b> Labour, Delivery,<br>Recovery, Postpartum Nursing<br>Unit | Yes               | Yes           | Yes                  | Yes                    | Yes | *   | Yes                   | Yes                        | Yes         |
| 71270 Pediatric Nursing Unit  | No                | -             | -                    | No                     | No  | No  | No                    | -                          | -           |
| 7127595 Mental Health and<br>Addiction Services Combined<br>Nursing Unit  | Yes               | -             | -                    | Yes                    | Yes | *   | Yes                   | -                          | -           |

 Table 24: Central Health 712 Inpatient - Service Activity and Caseload Status Statistics 2011-12

| 712 LTC Service Activity and Caseload Status Statistics           |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
|   |  |  |  | Resident<br>Transfers  |  |  |
| Dr. Hugh Twomey Health Care Centre (total functional centres - 3) |  |  |  |  |  |  |
| Yes   | Yes  | Yes  | *  | Yes  |  |  |
| Connaigre Peninsula Health Centre (total functional centres - 1)  |  |  |  |  |  |  |
| +   | No   | No   | No   | -  |  |  |
| Lakeside Homes (total functional centres - 3)                     |  |  |  |  |  |  |
| Yes   | Yes  | Yes  | *  | Yes  |  |  |
|   | Resident<br>Days<br>hal centres<br>Yes<br>centres - 2<br>+ | Resident<br>DaysResident<br>Admissionnal centres - 3)YesYesYesentres - 1)+No | Resident<br>DaysResident<br>AdmissionResident<br>Dischargehal centres - 3)YesYesYesYesYescentres - 1)+No | Resident<br>DaysResident<br>AdmissionResident<br>DischargeResident<br> |  |  |

Table 25: Central Health 712 LTC - Service Activity and Caseload Status Statistics 2011-12

## **713 Ambulatory Care Services**

Required service activity statistics in ambulatory functional centres are visits - face-to-face and visits - non-face-to-face; each by category of service recipient. This report does not evaluate visit - non-face-to-face as a process for reporting is still under discussion and review. Table 26 demonstrates that inpatient statistics are not reported in some ER functional centres. This information is correct assuming the ER functional centre had admissions when there was no bed available in the facility and remained in the ER department overnight as an admitted patient. Functional centres are only identified if required statistics have not been reported.

In the provincial chart of accounts there is a combined ER/specialty clinic account number 71315 where visits are reported as either a clinic visit or ER visit. This account must be cleared in period 13 prior to submission to the Provincial MIS Database to 71310 ER and 71350\*\* speciality clinic using the visit data for allocation. Although the visit statistic was reported in this functional centre the minimum reporting requirement was not met in Central Health and is reflected in the following table.

| 713 Service Activity and Caseload Status Statistics      |                         |                   |                        |                        |                     |
|--|-------------------------|-------------------|------------------------|------------------------|---------------------|
| Functional Centre  | Visits Face-<br>to-Face | Inpatient<br>Days | Inpatient<br>Admission | Inpatient<br>Discharge | Inpatient<br>Deaths |
| Green Bay Community Health Centre (total functional c    | centres - 1)            |                   |                        |                        |                     |
| 71352 External Clinics                                   | No                      | -                 | -                      | -                      | -                   |
| Baie Verte Peninsula Health Centre (total functional cer | ntres - 3)              |                   |                        |                        |                     |
| 71310 Emergency  | Yes                     | No                | No                     | No                     | No                  |
| 7135017 Combined Medical/Surgical Specialty Clinic       | No                      | -                 | -                      | -                      | -                   |
| 713529541 External Clinic - LaScie                       | No                      | -                 | -                      | -                      | -                   |
| James Paton Memorial Hospital (total functional centre   | es - 6)                 |                   |                        |                        |                     |
| 71310 General Emergency                                  | Yes                     | No                | No                     | No                     | No                  |
| 713504020 Diabetes Speciality Clinic                     | No                      | -                 | -                      | -                      | -                   |
| 71367 Day Surgery Pre- and Post-Operative Care           | No                      | -                 | -                      | -                      | -                   |
| Brookfield Bonnews Health Centre (total functional cen   | itres - 2)              |                   |                        |                        |                     |
| 71315 Combined Emergency/Speciality Clinics              | No                      | No                | No                     | No                     | No                  |
| 713529518 External Clinic                                | No                      | -                 | -                      | -                      | -                   |
| Fogo Island Hospital (total functional centres - 1)      |                         |                   |                        |                        |                     |
| 71315 Combined Emergency/Speciality Clinics              | No                      | No                | No                     | No                     | No                  |
| Notre Dame Bay Memorial Health Centre (total function    | nal centres -           | - 2)              |                        |                        |                     |
| 71315 Combined Emergency/Speciality Clinics              | No                      | No                | No                     | No                     | No                  |
| 713529524 External Clinic - Virgin Arm                   | No                      | -                 | -                      | -                      | -                   |
| Central Newfoundland Regional Health Centre (total fu    | nctional cen            | tres – 7)         |                        |                        |                     |
| 71310 Emergency  | Yes                     | No                | No                     | No                     | No                  |
| 713501095 Nephrology Speciality Clinic                   | No                      | -                 | -                      | -                      | -                   |
| Connaigre Peninsula Health Centre (total functional cer  | ntres – 3)              |                   |                        |                        |                     |
| 713529520 External Clinic - Hermitage                    | No                      | -                 | -                      | -                      | -                   |
| 713529521 External Clinic - Mose Ambrose                 | No                      | -                 | -                      | -                      | -                   |
| 713529522: External Clinic - Bay D'Espoir Clinic         | No                      | -                 | -                      | -                      | -                   |

Table 26: Central Health 713 Ambulatory Care - Service Activity Statistics 2011-12

#### 714 Diagnostic and Therapeutic Services

There are UPP nursing services provided in the diagnostic and therapeutic framework functional centres. In general these services are provided in medical imaging departments and should be reported in nursing medical imaging functional centres 7140515\*\*. These functional centres are expected to report service activity statistics as per other ambulatory nursing services. It is inappropriate to have nursing services reported in medical imaging functional centres 71415 \*\*. Required level of reporting for nursing medical imaging functional centres changed with the 2011 MIS Standards from level 4 to level 5. This will need to be reviewed and reported as 7140515\*\*.

| 714 Service Activity Statistics  |                     |  |  |  |  |  |
|--|---------------------|--|--|--|--|--|
| Functional Centre  | Visits-Face-to-Face |  |  |  |  |  |
| James Paton Memorial Hospital (total functional centres – 1)               |                     |  |  |  |  |  |
| 7141570 Magnetic Resonance Imaging   | -                   |  |  |  |  |  |
| Central Newfoundland Regional Health Centre (total functional centres – 3) |                     |  |  |  |  |  |
| 7140515 Medical Imaging Nursing  | No                  |  |  |  |  |  |
| 7141510 Medical Imaging - Administration(Clearing Account)                 | -                   |  |  |  |  |  |
| 7141518 Radiography  | -                   |  |  |  |  |  |
| Connaigre Peninsula Health Centre (total functional centres – 3)           |                     |  |  |  |  |  |
| 71485 Recreation   | No                  |  |  |  |  |  |

Table 27: Central Health 714 Diagnostic and Therapeutic - Service Activity Statistics 2011-12

#### **715 Community and Social Services**

There is a significant under reporting of data in 715 framework for nursing services. Some of this information may be available in the region but it was not reported to Provincial MIS Database in 2011-12. Table 28 identifies functional centres in community program areas; some level 4 accounts listed in this table may have level 5 accounts (board defined) rolled up to level 4. This report does not evaluate visits - non-face-to-face and attendance days - non-face-to-face as the process for reporting these statistics is still under review. Central Health did not report any residential service statistics in the community framework as noted in table 29.

| 715 Service Activity and Caseload Status Statistics            |   |       |                 |                             |  |  |  |
|--|---|-------|-----------------|-----------------------------|--|--|--|
| Functional Centre  | Visits Face-Attendance Days<br>to-Face Face-to-Face R |       | New<br>Referral | Individuals on<br>Wait List |  |  |  |
| Central Regional Health and Community Services (total function | nal centres   | - 39) |                 |                             |  |  |  |
| 7159105 Mental Health/Addictions Case Management (5 FC)        | No  | No    | No              | No                          |  |  |  |
| 7159106 Assertive Community Treatment Team (ACTT)              | No  | No    | No              | No                          |  |  |  |
| 715910799 Early Psychosis Program                              | No  | No    | No              | No                          |  |  |  |
| 715911101 Child/Youth Mental Health Counselling Services       | No  | No    | No              | No                          |  |  |  |
| 7159112 Adult Mental Health Counselling Services (3 FC)        | No  | No    | No              | No                          |  |  |  |
| 7159221 Home/Community Nursing Services (11 FC)                | No  | No    | No              | No                          |  |  |  |
| 715924761 Transition Home/Shelter Services                     | No  | No    | No              | No                          |  |  |  |
| 7159510 Public Health Nursing Program (11 FC)                  | No  | No    | No              | No                          |  |  |  |
| 7159530 Health Promotion and Wellness Program (3 FC)           | No  | No    | No              | No                          |  |  |  |
| 715954099 Provincial Cervical Screening Program                | No  | No    | No              | No                          |  |  |  |
| 715955099 Communicable Disease Management Program              | No  | No    | No              | No                          |  |  |  |

Table 28: Central Health 715 Health and Community Services - Service Activity and Caseload Status Statistics 2011-12

| 715 Residential Service Activity and Caseload Status Statistics  |    |    |    |    |   |  |
|--|----|----|----|----|---|--|
| Functional Centre         Resident         Resident |    |    |    |    |   |  |
| Central Regional Health and Community Services   |    |    |    |    |   |  |
| 715913699 Inpatient Treatment Services for Youth   | No | No | No | No | - |  |

Table 29: Central Health 715 Residential Services Functional Centre - Service Activity and Caseload Status Statistics 2011-12

#### 718 Education

UPP nursing personnel are found in education functional centres as illustrated in table 30 below. The provision of education services is the mandate of these functional centres rather than the provision of service recipient care. Nurses and other personnel may be included in the broad occupational group of UPP if they provide education services. Managers and support staff should be classified as MOS.

| 718 Education Account by Reporting Entity with UPP Nursing Services Earned Hours |                          |                 |  |  |  |  |  |
|--|--------------------------|-----------------|--|--|--|--|--|
| Functional Centre  | UPP Nursing Services FTE | UPP NAPE-HS FTE |  |  |  |  |  |
| Central Regional Health Authority  |                          |                 |  |  |  |  |  |
| 71840 In-service Education   | 3.38                     | 0               |  |  |  |  |  |

Table 30: Central Health 718 Education Accounts 2011-12

#### **Other Reporting Considerations**

There are UPP NAPE-HS FTEs reported in the 712, 713 and 715 framework sections. This may be appropriate as personal care attendants employed in nursing services and contributing to the service mandate should be reflected as UPP. In some cases these staff may be providing support services and should be considered MOS personnel. A broad occupation group review for this bargaining group is recommended.

Table 31 identifies functional centres that reported less than 0.1 UPP FTEs for nursing services. There are functional centres reported from the 713 framework sections that may not employ nursing personnel but should report the applicable service activity statistic. Table 32 identifies the sites and associated functional centres where visit statistics should have been reported.

| Functional Centres with less than 0.1 FTE UPP Nursing        |  |  |  |  |  |
|--|--|--|--|--|--|
| Functional Centre  |  |  |  |  |  |
| Green Bay Community Health Centre                            |  |  |  |  |  |
| 7111051 Planning & Development - Primary Health Care         |  |  |  |  |  |
| 713406080 Geriatric Social Support Speciality Day/Night Care |  |  |  |  |  |
| Baie Verte Peninsula Health Centre                           |  |  |  |  |  |
| 71450 Physiotherapy  |  |  |  |  |  |
| James Paton Memorial Hospital                                |  |  |  |  |  |
| 713501095 Nephrology Speciality Clinic                       |  |  |  |  |  |
| 7141041 Anatomical Pathology                                 |  |  |  |  |  |
| Notre Dame Bay Memorial Health Centre                        |  |  |  |  |  |
| 71130 Communications   |  |  |  |  |  |
| 711854026 Road Ambulance - Board Operated                    |  |  |  |  |  |
| Central NF Regional Health Centre                            |  |  |  |  |  |
| 71455 Occupational Therapy                                   |  |  |  |  |  |
| Connaigre Peninsula Health Centre                            |  |  |  |  |  |
| 71410 Clinical Laboratory                                    |  |  |  |  |  |
| North Haven Manor Senior Citizens' Home                      |  |  |  |  |  |
| 71450 Physiotherapy  |  |  |  |  |  |

Table 31: Central Health Functional Centres with less than 0.1 UPP FTE in Nursing Services 2011-12

| 713 Functional Centres without UPP Nursing FTEs Requiring Service Activity<br>Statistics |                     |  |  |  |  |
|--|---------------------|--|--|--|--|
| Functional Centre  | Visits Face-to-Face |  |  |  |  |
| Green Bay Community Health Centre  |                     |  |  |  |  |
| 713406080 Geriatric Social Support Speciality Day/Night                                  | No                  |  |  |  |  |
| James Paton Memorial Hospital  |                     |  |  |  |  |
| 713501095 Nephrology Speciality Clinic   | No                  |  |  |  |  |
| 7135055 Oncology Specialty Clinic  | No                  |  |  |  |  |
| 713508520 Amputee Specialty Clinic   | No                  |  |  |  |  |
| Brookfield Bonnews Health Centre   |                     |  |  |  |  |
| 713529510 External Clinic - Carmanville  | No                  |  |  |  |  |
| 713529511 External Clinic - Centreville  | No                  |  |  |  |  |
| 713529512 External Clinic - Eastport   | No                  |  |  |  |  |
| 713529513 External Clinic - Glovertown   | No                  |  |  |  |  |
| 713529514 External Clinic - Gambo  | No                  |  |  |  |  |
| 713529516 External Clinic - Gander Bay   | No                  |  |  |  |  |
| 713529517 External Clinic - Hare Bay   | No                  |  |  |  |  |
| 713529519 External Clinic - St. Brendan's  | No                  |  |  |  |  |
| Fogo Island Hospital   |                     |  |  |  |  |
| 713529570 External Clinic - Change Island  | No                  |  |  |  |  |
| North Haven Manor Senior Citizens' Home  |                     |  |  |  |  |
| 713529523 External Clinic - Lewisporte Clinic  | No                  |  |  |  |  |

Table 32: Central Health Functional Centres without UPP Nursing FTE Reported 2011-12

#### **Functional Centre Operations Statistics**

Functional centre operations statistics (broad group 7) are generated from the payroll system and reported by the finance department in most nursing functional centres as required. Table 33 identifies functional centres with reporting gaps based on applicable worked salaries reported. A review of this information will be required to identify functional centres that should have reported broad group 7 statistics but did not. The statistics are:

- 730\*\*\*\* Employees by Bargaining Unit and Employment Status; and
- 732\*\* Normal Earned Hours by Bargaining Unit.

| Functional Centre Operations Statistics Reporting Gaps        |  |                 |                        |                    |     |               |                      |                      |
|---|--|-----------------|------------------------|--------------------|-----|---------------|----------------------|----------------------|
| Functional Centre   | 730 ****<br>Employees by<br>Bargaining<br>Unit and<br>Employment<br>Status | 73010**<br>NLNU | 73026**<br>NS-<br>NUNM | 73034**<br>LN-CUPE |     | 73210<br>NLNU | 73226<br>NS-<br>NUNM | 73234<br>LN-<br>CUPE |
| Green Bay Community Health Centre                             |  |                 |                        |                    |     |               |                      |                      |
| 711854026 Other External Patient/Resident/Client<br>Transport | No   | No              | -                      | No                 | Yes | No            | -                    | Yes<br>No            |
| Baie Verte Peninsula Health Centre                            |  |                 |                        |                    |     |               |                      |                      |
| 71230 Combined Medical/Surgical Nursing Unit                  | Yes  | No              | -                      | Yes                | Yes | Yes           | -                    | Yes                  |
| James Paton Memorial Hospital                                 |  |                 |                        |                    |     |               |                      |                      |
| 7124030 Combined Medical/Surgical Intensive Care Unit         | Yes  | Yes             | -                      | No                 | Yes | Yes           | -                    | Yes                  |
| Notre Dame Bay Memorial Health Centre                         |  |                 |                        |                    |     |               |                      |                      |
| 71280 Rehabilitation Nursing Unit                             | No   | -               | -                      | No                 | Yes | -             | -                    | Yes                  |
| Central NF Regional Health Centre                             |  |                 |                        |                    |     |               |                      |                      |
| 7124030 Combined Medical/Surgical Intensive Care Unit         | Yes  | Yes             | -                      | No                 | Yes | Yes           | -                    | Yes                  |
| Connaigre Peninsula Health Centre                             |  |                 |                        |                    |     |               |                      |                      |
| 713529520 External Clinic - Hermitage                         | Yes  | Yes             | -                      | No                 | Yes | Yes           | -                    | Yes                  |
| Central Regional Health Authority                             |  |                 |                        |                    |     |               |                      |                      |
| 711109701 General Administration - Residual                   | Yes  | Yes             | -                      | No                 | Yes | Yes           | -                    | No                   |

Table 33: Central Health Functional Centre Operations Statistics Reporting Gaps 2011-12

## **Health Service Organization Operations Statistics**

The following is a list of health service organization operation (broad group 8) statistics that should be reported by inpatient/resident nursing units. These statistics are generated from the registration system and are reported by the finance department for the appropriate functional centres. The statistics are:

- 825\*\* Beds Staffed and In Operation;
- 826 Bassinets Staffed and In Operation;
- 827\*\* Bed Days Staffed and In Operation;
- 828 Bassinet Days Staffed and In Operation;
- 864\*\*\*\* Total Number of Residents in LTC Facilities by Levels of Care and Age; and
- 865\*\* LTC Residents by Ability to Pay LTC Monthly Bed Rate.

Statistics total number of residents in LTC facilities by levels of care and age and LTC residents by ability to pay LTC monthly bed rate are reported for all applicable functional centres by Central Health. Table 34 identifies reporting gaps in beds/bassinets staffed and in operation and bed/bassinet days staffed and in operation. Functional centres are included in the table below only if required statistics have not been reported.

| Health Service Organization Operation Statistics            |   |  |        |                        |  |  |
|---|---|--|--------|------------------------|--|--|
| Functional Centre   | 825**<br>Beds<br>Staffed<br>and in<br>Operation | 826<br>Bassinets<br>Staffed<br>and in<br>Operation | and in | Days Staffed<br>and in |  |  |
| James Paton Memorial Hospital                               |   |  |        |                        |  |  |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit | Yes   | Yes  | Yes    | No                     |  |  |
| Central NF Regional Health Centre                           |   |  |        |                        |  |  |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit | Yes   | Yes  | Yes    | No                     |  |  |
| 71270 Paediatric Nursing Unit                               | No  | -  | No     | -                      |  |  |
| Central Regional Health and Community Services              |   |  |        |                        |  |  |
| 715913699 Inpatient Treatment Centre for Youth              | No  | -  | No     | -                      |  |  |

Table 34: Central Health - Health Service Organization Operations Statistics Reporting Gaps 2011-12

#### **Status of Workload Measurement Reporting**

Information in this section is reflective of 712, 713, 714, and 715 functional centres. In general, nurses who are unit-producing personnel in 711 and 718 framework sections do not provide care to service recipients and therefore are not required to collect nursing workload data. Progress in nursing workload measurement implementation is measured by the percentage of actual nursing UPP FTEs and number of nursing functional centres reporting workload statistics to the Provincial MIS Database.

The status of workload reporting by nursing services of Central Health is summarized in the following charts and tables. It is important to note that Central Health did not report non-service recipient workload units therefore this analysis is based on service recipient workload units only. This is noted as a reporting gap as both service and non-service recipient workload units are required.



Chart 3: Central Health FTEs Reporting Workload to MIS Database 2011-12

| Workload Reporting Compliance by % of UPP Nursing Service FTEs |              |                 |               |  |  |  |
|--|--------------|-----------------|---------------|--|--|--|
|  | % Compliance | % Compliance    | % Improvement |  |  |  |
|  | 2008-09      | 2008-09 2011-12 |               |  |  |  |
| Central Health   | <1           | 49%             | 49%           |  |  |  |
| Provincial Level   | 30%          | 46%             | 16%           |  |  |  |

Table 35: Central Health FTE Workload Reporting Compliance



Chart 4: Central Health Functional centres reporting Workload to the MIS Database 2011-12

| Workload Reporting Compliance by % of Nursing Functional Centres |                         |                         |               |  |  |  |
|--|-------------------------|-------------------------|---------------|--|--|--|
|  | % Compliance<br>2008-09 | % Compliance<br>2011-12 | % Improvement |  |  |  |
| Central Health   | <1                      | 24%                     | 24%           |  |  |  |
| Provincial   | 23%                     | 33%                     | 10%           |  |  |  |

Table 36: Central Health FC Workload Reporting Compliance
| Central Health Workload Statistics   |                          |                               |                                    |   |                    |  |  |  |  |
|--|--------------------------|-------------------------------|------------------------------------|---|--------------------|--|--|--|--|
| Functional Centre  | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |  |  |  |  |
| Green Bay Community Health Centre  | 60.09                    | 3                             | 44.87                              | 1                                       | No                 |  |  |  |  |
| 71230 Combined Medical/Surgical Nursing Unit   | 14.25                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71352 External Clinics   | 0.97                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| Baie Verte Peninsula Health Centre   | 33.66                    | 6                             | 0                                  | 0                                       | No                 |  |  |  |  |
| 71230 Combined Medical/Surgical Nursing Unit   | 8.68                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71299 Nursing Float Staff  | 0.55                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 7129220 Chronic Long-Term Care Nursing Unit  | 15.26                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71310 Emergency  | 4.81                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 7135017 Combined Medical/Surgical Specialty Clinic                                     | 3.26                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 713529541 External Clinic – LaScie   | 1.10                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| A.M. Guy Memorial Health Centre  | 17.53                    | 1                             | 0                                  | 0                                       | No                 |  |  |  |  |
| 7129220 Chronic Long-Term Care Nursing Unit  | 17.53                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| Dr. Hugh Twomey Health Care Centre   | 59.27                    | 4                             | 0                                  | 0                                       | No                 |  |  |  |  |
| 712922010 Chronic Long-Term Care Nursing Unit  | 22.49                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 712922020 Chronic Long-Term Care Nursing Unit  | 16.45                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 7129580 Supervisory/Limited Personal Long-Term Care<br>Nursing/Resident Unit           | 19.38                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71310 Emergency  | 0.95                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| James Paton Memorial Hospital  | 191.11                   | 16                            | 113.37                             | 5                                       | No                 |  |  |  |  |
| 71205 Nursing Inpatient/Resident Administration  | 0.99                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71262 Combined Operating Room and Post-Anesthetic<br>Recovery Room                     | 16.55                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 7129920 RNA's  | 4.48                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 7129930 Permanent Floaters   | 3.40                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71310 Emergency  | 20.93                    |                               |                                    |   | No                 |  |  |  |  |
| <b>7134055</b> Endoscopy Speciality Day/Night Care                                     | 6.30                     |                               |                                    |   | No                 |  |  |  |  |
| <b>7134085</b> Renal Dialysis Speciality Day/Night Care                                | 10.59                    |                               |                                    |   | No                 |  |  |  |  |
| 7135017 Combined Medical/Surgical Specialty Clinic                                     | 6.60                     |                               |                                    |   | No                 |  |  |  |  |
|  | 2.52                     |                               |                                    |   | No                 |  |  |  |  |
| 713504020 Diabetes Speciality Clinic<br>71367 Day Surgery Pre- and Post-Operative Care | 4.39                     |                               |                                    |   | No                 |  |  |  |  |
| 71367 Day Surgery Pre- and Post-Operative Care<br>7141570 Magnetic Resonance Imaging   | 0.99                     |                               |                                    |   | No                 |  |  |  |  |
| Brookfield Bonnews Health Centre   | 45.27                    | 4                             | 41.16                              | 2                                       | No                 |  |  |  |  |
| 71315 Combined Emergency/Speciality Clinics  | 3.02                     | 4                             | 41.10                              | 2                                       | NU                 |  |  |  |  |
| 713529518 External Clinic - Musgrave Harbour   | 1.09                     | -                             | -                                  | -                                       | -                  |  |  |  |  |
| Fogo Island Hospital   | 20.34                    | 1                             | 20.34                              | - 1                                     | No                 |  |  |  |  |
| Notre Dame Bay Memorial Health Centre  | 53.64                    | 5                             | 43.86                              | 3                                       | No                 |  |  |  |  |
| 71315 Combined Emergency/Speciality Clinics  | 7.33                     | -                             | 45.00                              | -                                       | No                 |  |  |  |  |
| 713529524 External Clinic - Virgin Arm   | 2.45                     |                               | -                                  | _                                       | No                 |  |  |  |  |
| Central NF Regional Health Centre  | 244.06                   | 20                            | 158.00                             | 9                                       | No                 |  |  |  |  |
| 71205 Nursing Inpatient/Resident Administration  | 2.09                     | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71262 Combined Operating Room and Post-Anesthetic<br>Recovery Room                     | 10.70                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71299 Nursing Float Staff  | 17.75                    | -                             | -                                  | -                                       | No                 |  |  |  |  |
| 71310 Emergency  | 23.81                    | _                             | -                                  | _                                       | No                 |  |  |  |  |

| Functional Centre  | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |
|--|--------------------------|-------------------------------|------------------------------------|---|--------------------|
| 7134055 Endoscopy Speciality Day/Night Care              | 5.24                     | -                             | -                                  | -                                       | No                 |
| 713408510 Hemodialysis Speciality Day/Night Care         | 14.81                    | -                             | -                                  | -                                       | No                 |
| 713501095 Nephrology Speciality Clinic                   | 0.95                     | -                             | -                                  | -                                       | No                 |
| 7135017 Combined Medical/Surgical Specialty Clinic       | 4.25                     | -                             | -                                  | -                                       | No                 |
| 71367 Day Surgery Pre- and Post-Operative Care           | 4.26                     | -                             | -                                  | -                                       | No                 |
| 7141510 Medical Imaging - Administration                 | 2.02                     | -                             | -                                  | -                                       | No                 |
| 7141518 Radiography                                      | 0.18                     | -                             | -                                  | -                                       | No                 |
| Connaigre Peninsula Health Centre                        | 33.96                    | 5                             | 23.38                              | 2                                       | -                  |
| 713529520 External Clinic - Hermitage                    | 1.24                     | -                             | -                                  | -                                       | No                 |
| 713529521 External Clinic - Mose Ambrose                 | 2.10                     | -                             | -                                  | -                                       | No                 |
| 713529522 External Clinic - Bay D'Espoir Clinic          | 8.24                     | -                             | -                                  | -                                       | No                 |
| Carmelite House Senior Citizens' Home                    | 38.64                    | 1                             | 0                                  | 0                                       | No                 |
| 7129220 Chronic Long-Term Care Nursing Unit              | 38.64                    | -                             | -                                  | -                                       | No                 |
| Lakeside Homes   | 59.56                    | 3                             | 59.56                              | 3                                       | No                 |
| North Haven Manor Senior Citizens' Home                  | 44.17                    | 2                             | 0                                  | 0                                       | No                 |
| 7129220 Chronic Long-Term Care Nursing Unit              | 41.92                    | -                             | -                                  | -                                       | No                 |
| 71310 Emergency  | 2.25                     | -                             | -                                  | -                                       | No                 |
| Central Regional Health & Community Services             | 120.64                   | 39                            | 0                                  | 0                                       | No                 |
| 715910504 Mental Health/Addictions Case Management       | 1.01                     | -                             | -                                  | -                                       | No                 |
| 715910505 Mental Health/Addictions Case Management       | 1.02                     | -                             | -                                  | -                                       | No                 |
| 715910506 Mental Health/Addictions Case Management       | 1.01                     | -                             | -                                  | -                                       | No                 |
| 715910508 Mental Health/Addictions Case Management       | 1.01                     | -                             | -                                  | -                                       | No                 |
| 715910509 Mental Health/Addictions Case Management       | 1.00                     | -                             | -                                  | -                                       | No                 |
| 715910699 Assertive Community Treatment Team (ACTT)      | 2.00                     | -                             | -                                  | -                                       | No                 |
| 715910799 Early Psychosis Program                        | 0.99                     | -                             | -                                  | -                                       | No                 |
| 715911101 Child/Youth Mental Health Counselling Services | 0.93                     | -                             | -                                  | -                                       | No                 |
| 715911201 Adult Mental Health Counselling Services       | 1.00                     | -                             | -                                  | -                                       | No                 |
| 715911203 Adult Mental Health Counselling Services       | 1.00                     | -                             | -                                  | -                                       | No                 |
| 715911204 Adult Mental Health Counselling Services       | 1.00                     | -                             | -                                  | -                                       | No                 |
| 715922101 Home/Community Nursing Services                | 5.57                     | -                             | -                                  | -                                       | No                 |
| 715922102 Home/Community Nursing Services                | 3.51                     | -                             | -                                  | -                                       | No                 |
| 715922103 Home/Community Nursing Services                | 3.70                     | -                             | -                                  | -                                       | No                 |
| 715922104 Home/Community Nursing Services                | 7.60                     | -                             | -                                  | -                                       | No                 |
| 715922105 Home/Community Nursing Services                | 3.32                     | -                             | -                                  | -                                       | No                 |
| 715922106 Home/Community Nursing Services                | 2.76                     | -                             | -                                  | -                                       | No                 |
| 715922108 Home/Community Nursing Services                | 3.14                     | -                             | -                                  | -                                       | No                 |
| 715922109 Home/Community Nursing Services                | 11.75                    | -                             | -                                  | -                                       | No                 |
| 715922110 Home/Community Nursing Services                | 2.87                     | -                             | -                                  | -                                       | No                 |
| 715922111 Home/Community Nursing Services                | 3.83                     | -                             | -                                  | -                                       | No                 |
| 715922151 Home/Community Nursing Services                | 9.51                     | -                             | -                                  | -                                       | No                 |
| 715924761 Transition Home/Shelter Services               | 5.02                     | -                             | -                                  | -                                       | No                 |
| 715951001 Public Health Nursing Program                  | 5.03                     | -                             | -                                  | -                                       | No                 |
| 715951002 Public Health Nursing Program                  | 4.01                     | -                             | -                                  | -                                       | No                 |
| 715951003 Public Health Nursing Program                  | 3.93                     | -                             | -                                  | -                                       | No                 |

| Functional Centre                                 | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |
|---|--------------------------|-------------------------------|------------------------------------|---|--------------------|
| 715951004 Public Health Nursing Program           | 8.97                     | -                             | -                                  | -                                       | No                 |
| 715951005 Public Health Nursing Program           | 3.83                     | -                             | -                                  | -                                       | No                 |
| 715951006 Public Health Nursing Program           | 3.70                     | -                             | -                                  | -                                       | No                 |
| 715951007 Public Health Nursing Program           | 0.39                     | -                             | -                                  | -                                       | No                 |
| 715951008 Public Health Nursing Program           | 3.03                     | -                             | -                                  | -                                       | No                 |
| 715951009 Public Health Nursing Program           | 3.97                     | -                             | -                                  | -                                       | No                 |
| 715951010 Public Health Nursing Program           | 0.68                     | -                             | -                                  | -                                       | No                 |
| 715951011 Public Health Nursing Program           | 2.04                     | -                             | -                                  | -                                       | No                 |
| 715953034 Health Promotion and Wellness Program   | 0.19                     | -                             | -                                  | -                                       | No                 |
| 715953081 Health Promotion and Wellness Program   | 0.26                     | -                             | -                                  | -                                       | No                 |
| 715953099 Health Promotion and Wellness Program   | 3.84                     | -                             | -                                  | -                                       | No                 |
| 715954099 Provincial Cervical Screening Program   | 1.00                     | -                             | -                                  | -                                       | No                 |
| 715955099 Communicable Disease Management Program | 1.22                     | -                             | -                                  | -                                       | No                 |

Table 37: Central Health Workload Statistics 2011-12

#### **Central Health Recommendations**

The preceding section gives detail and information on reporting gaps in Central Health. The following checklist can be used to focus efforts and address reporting concerns.

□ Review the assignment of UPP nursing personnel in the functional centres identified in table 22 for accurate assignment to functional centre and broad occupational group.

□ Review the assignment of UPP nursing personnel to the clearing accounts identified in table 23 to ensure accurate assignment to functional centre and broad occupational group.

□ Ensure all relevant statistics are recorded throughout the year for each clearing account.

□ Report service activity and caseload status statistics in pediatric nursing unit functional centre as noted in table 24.

□ Review inpatient statistics as reported in long-term care primary accounts by A.M. Guy Memorial Health Centre and Fogo Island Hospital for appropriateness (table 24). Allocations should be completed in period 13 to separate LTC from acute care reporting.

 $\Box$  Review the results coded with the symbols \* and + in table 24 and 25 for appropriateness and accuracy in the context of the specified functional centre.

□ Review resident statistics as reported in inpatient primary account by Connaigre Peninsula Health Centre for appropriateness (table 25). Allocations should be completed in period 13 to separate LTC from acute care reporting.

□ Ensure all relevant statistics for ambulatory care and diagnostic and therapeutic services are reported to the Provincial MIS Database tables 26, 27 and 32. The reporting of visits- face-to-face is particularly important for data use and analysis.

□ Ensure visit statistics for combined ER/speciality clinic (provincial clearing account) is reported at the required level of detail. Visit face-to-face emergency room and visit face-to-face clinic visit is the reporting level requirement. Allocations can be made in period 13 to the appropriate functional centres when this data is available.

□ Ensure all ER functional centres report inpatient statistics if admissions occur and stay overnight in the ER department (table 26).

□ Review and revise the primary account used to report nursing services in medical imaging functional centres. Also the minimum reporting level for medical imaging nursing was changed in 2011 from Level 4 (7140515) to level 5 (714051505) table 27.

□ Ensure all relevant statistics available in community framework are reported to the Provincial MIS Database (table 28).

 $\Box$  Ensure resident stats are reported in community functional centres if residential services are operational (table 29).

□ Review the assignment of staff to 715924761 transition home/shelter services as this level functional centre should only have direct client costs.

 $\Box$  Review the reporting of UPP FTE as identified in table 31 to ensure nursing personnel are correctly expensed to the functional centres.

□ Review the assignment of UPP NAPE-HS personnel in all nursing functional centres for correct broad occupational group assignment. Personal care attendants providing service recipient activities should be reported as UPP. Any NAPE-HS staff supporting the mandate of the functional centre should be considered MOS.

 $\Box$  Review the functional centres identified in table 33 and identify functional centres where statistics are required but not reported.

□ Review the reporting requirements for the functional centres identified in table 34 and ensure required broad group 8 statistics are collected and reported in the future.

□ Continue with nursing workload measurement system implementation as a by-product of electronic documentation throughout the region; develop a plan for implementation of non-service recipient workload data collection. Where alternate data collection methods are used ensure the data is reported internally and to the Provincial MIS Database.

### **Western Health**

In 2011-12 Western Health submitted nursing data from 12 reporting entities comprised of 108 functional centres which employed a total of 990.67 UPP FTE nursing personnel.

| Framework Section                       | Nursing Functional<br>Centres | UPP Nursing Services FTE |
|---|-------------------------------|--------------------------|
| 711 Administrative and Support Services | 11                            | 18.94                    |
| 712 Nursing Inpatient/Resident Services | Acute care 22                 | 438.92                   |
| 712 Nursing inpatient/Resident Services | Long-term care 12             | 270.06                   |
| 713 Ambulatory Care Services            | 29                            | 129.08                   |
| 714 Diagnostic and Therapeutic Services | 2                             | 6.05                     |
| 715 Community and Social Services       | 27                            | 98.01                    |
| 717 Research                            | 0                             | 0                        |
| 718 Education                           | 4                             | 30.69                    |
| 719 Undistributed                       | 1                             | 1.93                     |
| Total                                   | 108                           | 990.67                   |

Table 38: Nursing Functional Centre Profile 2011-12

#### 711 Administrative and Support Services

The distribution of nursing personnel among the 711 framework section is noted in table 39 below.

| 711 Framework Section-Distribution of Nursing Personnel by   | Reporting Entity |
|--|------------------|
| Functional Centre  | FTE Count        |
| Bonne Bay Health Centre                                      |                  |
| 711854040 Other External Patient/Resident/Client Transport   | 0.12             |
| Western Memorial Hospital                                    |                  |
| 711854040 Other External Patient/Resident/Client Transport   | 0.66             |
| Sir Thomas Roddick Hospital                                  |                  |
| 711105510 Infection Control                                  | 1.13             |
| 711854040 Other External Patient/Resident/Client Transport   | 0.45             |
| Dr. Charles L. LeGrow Health Centre                          |                  |
| 711854040 Other External Patient/Resident/Client Transport   | 0.25             |
| Western Regional Health & Community Services                 |                  |
| 711105102 Primary Health Care - Development and Coordination | 1.01             |
| 711105105 Primary Health Care - Development and Coordination | 0.65             |
| Western Regional Health Authority                            |                  |
| 711105510 Infection Control                                  | 3.90             |
| 711109704 General Administration - Residual                  | 6.95             |
| 711206097 Employee Health - Residual                         | 1.96             |
| 711254010 Systems Development                                | 1.87             |

Table 39: Western Health 711 Functional Centre Framework Distribution of UPP Nursing Personnel 2011-12

#### 712 Nursing Inpatient/Resident Services

Results for the nursing inpatient/resident framework section are presented in three tables as this framework has three distinct reporting requirements and applications.

The distribution of UPP nursing personnel in 712 framework clearing accounts is noted in table 40. All UPP staff in the 712 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to these clearing accounts and to the broad occupational group, statistics should be collected and reported in addition to the earned hours. CUPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 712 Clearing Accounts Reporting UPP Earned Hours      |                            |      |  |  |  |  |
|---|----------------------------|------|--|--|--|--|
| Functional Centre                                     | re FTE Nursing Services FT |      |  |  |  |  |
| Western Memorial Hospital                             |                            |      |  |  |  |  |
| 7120597 Nursing Administration - Residual             | 0                          | 8.41 |  |  |  |  |
| Bay St. George Senior Citizens' Home                  |                            |      |  |  |  |  |
| 7120510 Nursing Inpatient/Resident Administration     | 0                          | 1.19 |  |  |  |  |
| Corner Brook LTC                                      |                            |      |  |  |  |  |
| 7120510 Nursing Inpatient/Resident Administration     | 0                          | 1.40 |  |  |  |  |
| Western Regional Health Authority                     |                            |      |  |  |  |  |
| 7120520 Clinical Resources Nursing/Inpatient/Resident | 2.11                       | 0    |  |  |  |  |

Table 40: Western Health 712 Clearing Accounts Reporting UPP Earned Hours 2011-12

Tables 41 and 42 identify reporting entities with inpatient and long-term care functional centres respectively for which service activity and caseload status minimum reporting requirements were not met. All other functional centres reported the applicable statistics. Workload statistics will be discussed separately following framework sections.

| 712 Inpatien  | t Service /       | Activity           | and Ca         | aseloa        | d Status S             | tatistics              |                     |                       |
|---|-------------------|--------------------|----------------|---------------|------------------------|------------------------|---------------------|-----------------------|
| Functional Centre   | Inpatient<br>Days | Surgical<br>Visits | RARR<br>Visits | OBS<br>Visits | Inpatient<br>Admission | Inpatient<br>Discharge | Inpatient<br>Deaths | Inpatient<br>Transfer |
| Western Memorial Hospital (total functional centres - 13) |                   |                    |                |               |                        |                        |                     |                       |
| 7128010 General Rehabilitation<br>Nursing Unit            | Yes               | -                  | -              | -             | Yes                    | Yes                    | *                   | Yes                   |
| 7126520 General Recovery Room                             | -                 | +                  | No             | -             | -                      | -                      | -                   | -                     |
| Sir Thomas Roddick Hospital (total fur                    | nctional cen      | tres - 4)          |                |               |                        |                        |                     |                       |
| 71262 Combined OR and PARR                                | -                 | Yes                | No             | -             | -                      | -                      | -                   | -                     |
| Rufus Guinchard Health Centre (total                      | functional o      | entres - 1         | )              |               |                        |                        |                     |                       |
| 7121010 General Medical Nursing Unit                      | Yes               | -                  | -              | -             | Yes                    | Yes                    | Yes                 | +                     |

 Table 41: Western Health 712 Inpatient - Service Activity and Caseload Status Statistics 2011-12

| 712 LTC Service Activity and Caseload Status Statistics |                  |                       |                       |                    |                       |  |  |  |
|---|------------------|-----------------------|-----------------------|--------------------|-----------------------|--|--|--|
| Functional Centre                                       | Resident<br>Days | Resident<br>Admission | Resident<br>Discharge | Resident<br>Deaths | Resident<br>Transfers |  |  |  |
| Bonne Bay Health Centre (total functional centres - 1)  |                  |                       |                       |                    |                       |  |  |  |
| 7121010 General Medical Nursing Unit                    | +                | +                     | +                     | +                  | -                     |  |  |  |
| Calder Health Centre – (total functional centres - 1)   |                  |                       |                       |                    |                       |  |  |  |
| 7121010 General Medical Nursing Unit                    | +                | +                     | +                     | +                  | -                     |  |  |  |
| Rufus Guinchard Health Centre (total functional         | centres - 1)     |                       |                       |                    |                       |  |  |  |
| 7129220 Chronic Long-Term Care Nursing Unit             | Yes              | Yes                   | Yes                   | Yes                | +                     |  |  |  |
| Corner Brook LTC (total functional centres - 6)         |                  |                       |                       |                    |                       |  |  |  |
| 712922060 Chronic LTC Nursing Unit                      | Yes              | Yes                   | Yes                   | *                  | Yes                   |  |  |  |

Table 42: Western Health 712 LTC - Service Activity and Caseload Status Statistics 2011-12

#### **713 Ambulatory Care Services**

Required service activity statistics in ambulatory functional centres are visits - face-to-face and visits - non-face-to-face; each by category of service recipient. This report does not evaluate visit - non-face-to-face as a process for reporting is still under discussion and review. Table 43 demonstrates that inpatient statistics are not reported in some ER functional centres. This information is correct assuming the ER functional centre had admissions when there was no bed available in the facility and remained in the ER department overnight as an admitted patient. Functional centres are only identified if required statistics have not been reported.

| 713 Service Activity and Caseload Status Statistics        |                         |                   |                   |                        |                        |    |  |  |
|--|-------------------------|-------------------|-------------------|------------------------|------------------------|----|--|--|
| Functional Centre  | Visits Face-<br>to-Face | Surgical<br>Visit | Inpatient<br>Days | Inpatient<br>Admission | Inpatient<br>Discharge | •  |  |  |
| Bonne Bay Health Centre (total functional centres - 3)     |                         |                   |                   |                        |                        |    |  |  |
| 7131020 General Emergency                                  | No                      | -                 | No                | No                     | No                     | No |  |  |
| Calder Health Centre (total functional centres - 2)        |                         |                   |                   |                        |                        |    |  |  |
| 7131020 General Emergency                                  | No                      | -                 | No                | No                     | No                     | No |  |  |
| Western Memorial Hospital (total functional centres - 12   | :)                      |                   |                   |                        |                        |    |  |  |
| 713408550 Peritoneal Dialysis Speciality Day/Night Care    | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 713501095 Nephrology Speciality Clinic                     | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 713501555 Transplant Surgical Speciality Clinic            | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 713506010 General Ophthalmology Specialty Clinic           | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 713508210 Mental Health General Specialty Clinic           | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 7135097 Clinics - Residual Specialty Clinic                | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 71367 Day Surgery Pre- and Post-Operative Care             | No                      | +                 | -                 | -                      | -                      | -  |  |  |
| Sir Thomas Roddick Hospital (total functional centres - 5) | )                       |                   |                   |                        |                        |    |  |  |
| 7131020 General Emergency                                  | Yes                     | -                 | No                | No                     | No                     | No |  |  |
| 713501010 General Medical Speciality Clinic                | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| 713501560 Urology Speciality Clinic                        | No                      | -                 | -                 | -                      | -                      | -  |  |  |
| Dr. Charles L. LeGrow Health Centre (total functional cen  | itres - 6)              |                   |                   |                        |                        |    |  |  |
| 7131020 General Emergency                                  | Yes                     | -                 | No                | No                     | No                     | No |  |  |
| Rufus Guinchard Health Centre (total functional centres    | - 1)                    |                   |                   |                        |                        |    |  |  |
| 7131020 General Emergency                                  | Yes                     | -                 | No                | No                     | No                     | No |  |  |

Table 43: Western Health 713 Ambulatory Care - Service Activity Statistics 2011-12

#### 714 Diagnostic and Therapeutic Services

There are UPP nursing services provided in the diagnostic and therapeutic framework functional centres. In general these services are provided in medical imaging departments. Nurses in these functional centres are expected to report service activity statistics as per other ambulatory nursing services. Required level of reporting for nursing medical imaging functional centres changed with the 2011 MIS Standards from level 4 to level 5. This will need to be reviewed and reported as 7140515\*\*.

| 714 Service Activity Statistics                          |                                     |  |  |  |  |
|--|-------------------------------------|--|--|--|--|
| Functional Centre Visits-Face-to-Face                    |                                     |  |  |  |  |
| Western Memorial Hospital (total functional centres - 2) |                                     |  |  |  |  |
| 7140515 Medical Imaging Nursing                          | No                                  |  |  |  |  |
| 714152010 Screening Mammography                          | No                                  |  |  |  |  |
| Table 14: Western Health 714 Disanestic and Therapouti   | Convice Activity Statistics 2011 12 |  |  |  |  |

Table 44: Western Health 714 Diagnostic and Therapeutic - Service Activity Statistics 2011-12

#### **715 Community and Social Services**

There is a significant under reporting of data in 715 framework for nursing services. Some of this information may be available in the region but it was not reported to Provincial MIS Database in 2011-12. Table 45 identifies functional centres in community program areas while table 46 identifies residential services programs. Level 4 accounts listed in table 45 may have level 5 accounts (board defined) rolled up to level 4. This report does not evaluate visits - non-face-to-face and attendance days - non-face-to-face as the process for reporting these statistics is still under review.

| 715 Service Activity and Case                               | eload Stat              | us Statistics                   |                 |                             |
|---|-------------------------|---------------------------------|-----------------|-----------------------------|
| Functional Centre   | Visits Face-<br>to-Face | Attendance Days<br>Face-to-Face | New<br>Referral | Individuals on<br>Wait List |
| Western Regional Health and Community Services (total funct | ional centres           | s - 25)                         |                 |                             |
| 7159105 Mental Health/Addictions Case Management (2 FC)     | No                      | No                              | No              | No                          |
| 7159106 Assertive Community Treatment Team (ACTT)           | No                      | No                              | No              | No                          |
| 715910701 Early Psychosis Program                           | No                      | No                              | No              | No                          |
| 715911038 Mental Health Counselling Program                 | No                      | No                              | No              | No                          |
| 715917042 Addictions Methadone Treatment Program            | No                      | No                              | No              | No                          |
| 715921042 Placement Coordination Program                    | No                      | No                              | No              | No                          |
| 7159221 Home/Community Nursing Services (8 FC)              | No                      | No                              | No              | No                          |
| 715923001 Home Support Program                              | No                      | No                              | No              | No                          |
| 7159510 Public Health Nursing Program (4 FC)                | No                      | No                              | No              | No                          |
| 715953044 Health Promotion and Wellness Program             | No                      | No                              | No              | No                          |
| 715955042 Communicable Disease Management Program           | No                      | No                              | No              | No                          |
| 7159560 Chronic Disease Management Program (3 FC)           | No                      | No                              | No              | No                          |

Table 45: Western Health 715 Health and Community Services - Service Activity and Caseload Status Statistics 2011-12

| 715 Residential Service Activity and Caseload Status Statistics             |                  |                       |                       |                    |                       |  |  |  |
|---|------------------|-----------------------|-----------------------|--------------------|-----------------------|--|--|--|
| Functional Centre   | Resident<br>Days | Resident<br>Admission | Resident<br>Discharge | Resident<br>Deaths | Resident<br>Transfers |  |  |  |
| Corner Brook Protective Community Residences (total functional centres - 1) |                  |                       |                       |                    |                       |  |  |  |
| 715922137 Home/Community Nursing Services                                   | Yes              | Yes                   | Yes                   | Yes                | +                     |  |  |  |
| Humberwood Centre (total functional centres -                               | 1)               |                       |                       |                    |                       |  |  |  |
| <b>715918042</b> Detox and/or Addictions Inpatient Treatment Centres        | No               | No                    | No                    | No                 | -                     |  |  |  |

Table 46: Western Health 715 Residential Services Functional Centre - Service Activity and Caseload Status Statistics 2011-12

#### **718 Education**

UPP nursing personnel are found in education functional centres as illustrated in table 47 below. The provision of education services is the mandate of these functional centres rather than the provision of service recipient care. Nurses and other personnel may be included in the broad occupational group of UPP if they provide education services. Managers and support staff should be classified as MOS. CUPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 718 Education Account by Reporting Entity with UPP Nursing Services Earned Hours |                                   |      |  |  |  |  |
|--|-----------------------------------|------|--|--|--|--|
| Functional Centre  | UPP Nursing Services FTE UPP CUPE |      |  |  |  |  |
| Western Memorial Hospital  |                                   |      |  |  |  |  |
| 7184020 Nursing Inpatient Service In-Service                                     | 2.01                              | 0    |  |  |  |  |
| 7186030 Baccalaureate Nursing Formal Education Programs                          | 22.70                             | 0.05 |  |  |  |  |
| Corner Brook LTC   |                                   |      |  |  |  |  |
| 7184020 Nursing Inpatient Service In-Service                                     | 0.51                              | 0    |  |  |  |  |
| Western Regional Health Authority  |                                   |      |  |  |  |  |
| 71840 In-service Education   | 5.44                              | 6.93 |  |  |  |  |

Table 47: Western Health 718 Education Accounts 2011-12

#### 719 Undistributed

There are 1.93 UPP nursing services FTEs reported in the undistributed framework. These hours should be reviewed for appropriateness in relation to the functional centre definition.

| 719 Undistributed with UPP Nursing Services Earned Hours |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
| Functional Centre UPP FTE Nursing services               |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| <b>7191085</b> Meals on Wheels 1.93                      |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

 Table 48: Western Health 719 Undistributed Accounts 2011-12

#### **Other Reporting Considerations**

There are UPP CUPE-HS FTEs reported in the 712, 713 and 715 framework sections. This may be appropriate as personal care attendants employed in nursing services and contributing to the service mandate should be reflected as UPP. In some cases these staff may be providing support services and should be considered MOS personnel. A broad occupation group review for this bargaining group is recommended.

Table 49 identifies functional centres that reported less than 0.1 UPP FTEs for nursing services. There are functional centres reported from the 713 framework sections that may not employ nursing personnel but should report the applicable service activity statistic. Table 50 identifies the sites and associated functional centres where visit statistics should have been reported.

| Functional Centres with less than 0.1 FTE UPP Nursing Services  |  |  |  |  |  |
|---|--|--|--|--|--|
| Functional Centre   |  |  |  |  |  |
| Bonne Bay Health Centre   |  |  |  |  |  |
| 713529543 External Clinic - Trout River                         |  |  |  |  |  |
| Calder Health Centre  |  |  |  |  |  |
| 711854040 Other External Patient/Resident/Client Transport      |  |  |  |  |  |
| Western Memorial Hospital                                       |  |  |  |  |  |
| 7112097 Personnel Services/Human Resources - Residual           |  |  |  |  |  |
| 7120524 Medicine Program Administration                         |  |  |  |  |  |
| 713501010 General Medical Speciality Clinic                     |  |  |  |  |  |
| 713506040 Fluorescein Specialty Clinic                          |  |  |  |  |  |
| Dr. Charles L. LeGrow Health Centre                             |  |  |  |  |  |
| 71262 Combined Operating Room and Post-Anesthetic Recovery Room |  |  |  |  |  |
| Rufus Guinchard Health Centre                                   |  |  |  |  |  |
| 711854040 Other External Patient/Resident/Client Transport      |  |  |  |  |  |
| Bay St. George Senior Citizen's Home                            |  |  |  |  |  |
| 711206020 Back Injury Prevention Program                        |  |  |  |  |  |

 Table 49: Western Health Functional Centres with less than 0.1 UPP FTE in Nursing Services 2011-12

| 713 Functional Centres without UPP Nursing FTEs Requiring Service<br>Activity Statistics                 |                     |  |  |  |  |
|--|---------------------|--|--|--|--|
| Functional Centre  | Visits Face-to-Face |  |  |  |  |
| Western Memorial Hospital  |                     |  |  |  |  |
| 7135045 Neurology Speciality Clinic  | No                  |  |  |  |  |
| 713501010 General Medical Speciality Clinic  | No                  |  |  |  |  |
| 7135055 Oncology Specialty Clinic  | No                  |  |  |  |  |
| 713506040 Fluorescein Specialty Clinic   | No                  |  |  |  |  |
| 713508520 Amputee Specialty Clinic   | No                  |  |  |  |  |
| Sir Thomas Roddick Hospital  |                     |  |  |  |  |
| 713508210 Mental Health General Specialty Clinic   | No                  |  |  |  |  |
| <b>713408520</b> Home Dialysis (Teaching) Combined<br>Hemo/Peritoneal Dialysis Speciality Day/Night Care | No                  |  |  |  |  |

Table 50: Western Health Functional Centres without UPP Nursing FTE Reported 2011-12

#### **Functional Centre Operations Statistics**

Functional centre operations statistics (broad group 7) are generated from the payroll system and reported by the finance department in most nursing functional centres as required. Table 51 identifies functional centres with reporting gaps based on applicable worked salaries reported. A review of this information will be required to identify functional centres that should have reported broad group 7 statistics but did not. The statistics are:

- 730\*\*\*\* Employees by Bargaining Unit and Employment Status; and
- 732\*\* Normal Earned Hours by Bargaining Unit.

| Functional Centre C   | <b>Operations S</b>  | tatistics       | s Report               | ing Gap            | S   |     |                      |                      |
|---|--|-----------------|------------------------|--------------------|-----|-----|----------------------|----------------------|
| Functional Centre   | 730 ****<br>Employees by<br>Bargaining<br>Unit and<br>Employment<br>Status | 73010**<br>NLNU | 73026**<br>NS-<br>NUNM | 73034**<br>LN-CUPE |     |     | 73226<br>NS-<br>NUNM | 73234<br>LN-<br>CUPE |
| Bonne Bay Health Centre   |  |                 |                        | <u> </u>           |     | 1   | 1                    |                      |
| 711854040 Other External Patient/Resident/Client Transport        | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| 7129220 Chronic Long-Term Care Nursing Unit                       | Yes  | No              | -                      | Yes                | Yes | No  | -                    | Yes                  |
| 713529531 External Clinic - Cow Head                              | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| 713529536 External Clinic - Parson's Pond                         | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| Calder Health Centre  |  |                 |                        |                    |     |     |                      |                      |
| 711854040 Other External Patient/Resident/Client Transport        | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| 7129220 Chronic Long-Term Care Nursing Unit                       | Yes  | No              | -                      | Yes                | Yes | No  | -                    | Yes                  |
| 713529537 External Clinic – Ramea                                 | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| Western Memorial Hospital   | •  |                 |                        |                    |     |     |                      |                      |
| 711854040 Other External Patient/Resident/Client Transport        | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| 71290 Palliative Nursing/Resident Unit                            | Yes  | Yes             | -                      | No                 | Yes | Yes | -                    | No                   |
| 713501095 Nephrology Speciality Clinic                            | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| 713501560 Urology Speciality Clinic                               | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| 713506010 General Ophthalmology Specialty Clinic                  | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| 7135097 Clinics - Residual Specialty Clinic                       | No   | -               | -                      | No                 | No  | -   | -                    | No                   |
| Sir Thomas Roddick Hospital                                       |  |                 |                        |                    |     |     |                      |                      |
| <b>711854040</b> Other External Patient/Resident/Client Transport | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| 71230 Combined Medical/Surgical Nursing Unit                      | Yes  | Yes             | -                      | No                 | Yes | Yes | -                    | No                   |
| 713501560 Urology Speciality Clinic – NLNU                        | Yes  | Yes             | -                      | No                 | Yes | Yes | -                    | No                   |
| Dr. Charles L. LeGrow Health Centre                               |  |                 |                        |                    |     |     |                      |                      |
| 711854040 Other External Patient/Resident/Client<br>Transport     | No   | No              | -                      | No                 | No  | No  | -                    | No                   |
| 713408510 Hemodialysis Speciality Day/Night Care                  | Yes  | Yes             | -                      | No                 | Yes | Yes | -                    | No                   |
| 713529507 External Clinic – Codroy                                | No   | No              |                        | -                  | No  | No  | -                    | -                    |
| 713529508 External Clinic - Petites & Lapoile                     | No   | No              | -                      | -                  | No  | No  | -                    | -                    |
| 713529509 External Clinic - Rose Blanche                          | No   | No              | -                      | -                  | No  | No  | -                    | -                    |

| Functional Centre   | 730 ****<br>Employees by<br>Bargaining<br>Unit and<br>Employment<br>Status | 73010**<br>NLNU | NS- | 73034**<br>LN-CUPE |     | NINU | 73226<br>NS-<br>NUNM | 73234<br>LN-<br>CUPE |
|---|--|-----------------|-----|--------------------|-----|------|----------------------|----------------------|
| Rufus Guinchard Health Centre                                 |  |                 |     |                    |     |      |                      |                      |
| 711854040 Other External Patient/Resident/Client<br>Transport | No   | No              | -   | No                 | No  | No   | -                    | No                   |
| 7129220 Chronic Long-Term Care Nursing Unit                   | No   | No              | -   | No                 | No  | No   | -                    | No                   |
| Bay St. George Senior Citizen's Home                          |  |                 |     |                    | -   |      |                      |                      |
| 7191085 Meals On Wheels                                       | Yes  | -               | No  | -                  | No  | -    | No                   | No                   |
| Corner Brook Protective Community Residences                  |  |                 |     |                    |     |      |                      |                      |
| 715922137 Home/Community Nursing Services                     | Yes  | No              | -   | Yes                | Yes | No   | -                    | Yes                  |

Table 51: Western Health Functional Centre Operations Statistics Reporting Gaps 2011-12

#### **Health Service Organization Operation Statistics**

The following is a list of health service organization operation (broad group 8) statistics that should be reported by inpatient/resident nursing units. These statistics are generated from the registration system and are reported by the finance department for the appropriate functional centres. The statistics are:

- 825\*\* Beds Staffed and In Operation;
- 826 Bassinets Staffed and In Operation;
- 827\*\* Bed Days Staffed and In Operation;
- 828 Bassinet Days Staffed and In Operation;
- 864\*\*\*\* Total Number of Residents in LTC Facilities by Levels of Care and Age; and
- 865\*\* LTC Residents by Ability to Pay LTC Monthly Bed Rate.

Statistics total number of residents in LTC facilities by levels of care and age and LTC residents by ability to pay LTC monthly bed rate are reported for all applicable functional centres by Western Health. Table 52 identifies reporting gaps in beds/bassinets staffed and in operation and bed/bassinet days staffed and in operation. Functional centres are included in the table below only if required statistics have not been reported.

| Health Service Organization Operation Statistics              |   |  |  |                        |  |  |
|---|---|--|--|------------------------|--|--|
| Functional Centre   | 825**<br>Beds<br>Staffed<br>and in<br>Operation | 826<br>Bassinets<br>Staffed<br>and in<br>Operation | 827**<br>Beds Days<br>Staffed<br>and in<br>Operation | Days Staffed<br>and in |  |  |
| Western Memorial Hospital                                     |   |  |  |                        |  |  |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit   | Yes   | No   | Yes  | No                     |  |  |
| Humberwood Centre   |   |  |  |                        |  |  |
| 715918042 Detox and/or Addictions Inpatient Treatment Centres | No  | -  | No   | -                      |  |  |
| Corner Brook LTC  |   |  |  |                        |  |  |
| 712922080 Chronic Long-Term Care Nursing Unit                 | No  | -  | Yes  | -                      |  |  |

Table 52: Western Health - Health Service Organization Operations Statistics Reporting Gaps 2011-12

#### **Status of Workload Measurement Reporting**

Information in this section is reflective of 712, 713, 714, 715 and 719 functional centres. In general, nurses who are unit-producing personnel in 711, 717, and 718 framework sections do not provide care to service recipients and therefore are not required to collect nursing workload data. It is unusual to see UPP nursing services FTEs reported in a 719 functional centre but it is included in this analysis because Western Health reported in this framework. Progress in nursing workload measurement implementation is measured by the percentage of actual nursing UPP FTEs and number of nursing functional centres reporting workload statistics to the Provincial MIS Database. For 2011-12, the only nursing functional centre to report workload data was 7140515 medical imaging nursing of Western Memorial Hospital (3.92 UPP FTE's). The status of workload reporting by nursing services of Western Health is summarized in the following charts and tables.



Chart 5: Western Health FTEs Reporting Workload to MIS Database 2011-12

| Workload Reporting Compliance by % of UPP Nursing Service FTEs |     |     |     |  |  |  |
|--|-----|-----|-----|--|--|--|
| % Compliance % Compliance % Improv                             |     |     |     |  |  |  |
| Western Health   | <1% | <1% | 0%  |  |  |  |
| Provincial Level   | 30% | 46% | 16% |  |  |  |

Table 53: Western Health FTE Workload Reporting Compliance



Chart 6: Western Health Functional centres reporting Workload to the MIS Database 2011-12

| Workload Reporting Compliance by % of Nursing Functional Centres |                         |                         |               |  |  |  |
|--|-------------------------|-------------------------|---------------|--|--|--|
|  | % Compliance<br>2008-09 | % Compliance<br>2011-12 | % Improvement |  |  |  |
| Western Health   | 1%                      | 1%                      | 0%            |  |  |  |
| Provincial   | 23%                     | 33%                     | 10%           |  |  |  |

| Western Health Workload Statistics                            |                          |                               |                                    |   |
|---|--------------------------|-------------------------------|------------------------------------|---|
| Functional Centre   | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
| Bonne Bay HC  | 23.50                    | 5                             | 0                                  | 0                                       |
| 7121010 General Medical Nursing Unit                          | 9.29                     | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit                   | 11.38                    | -                             | -                                  | -                                       |
| 7131020 General Emergency                                     | 2.43                     | -                             | -                                  | -                                       |
| 713529531 External Clinic - Cow Head                          | 0.20                     | -                             | -                                  | -                                       |
| 713529536 External Clinic - Parson's Pond                     | 0.20                     | -                             | -                                  | -                                       |
| Calder Health Centre  | 23.37                    | 4                             | 0                                  | 0                                       |
| 7121010 General Medical Nursing Unit                          | 8.84                     | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit                   | 11.46                    | -                             | -                                  | -                                       |
| 7131020 General Emergency                                     | 1.12                     | -                             | -                                  | -                                       |
| 713529537 External Clinic - Ramea                             | 1.95                     | -                             | -                                  | -                                       |
| Western Memorial Hospital                                     | 405.06                   | 27                            | 3.92                               | 1                                       |
| 712101010 General Medical Nursing Unit 1                      | 36.71                    | -                             | -                                  | -                                       |
| 712101020 General Medical Nursing Unit 2                      | 36.91                    | -                             | -                                  | -                                       |
| 712101030 General Medical Nursing Unit 3                      | 17.53                    | -                             | -                                  | -                                       |
| 712201020 General Surgical Nursing Unit 2                     | 28.05                    | -                             | -                                  | -                                       |
| 712201030 General Surgical Nursing Unit 3                     | 41.55                    | -                             | -                                  | -                                       |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit | 32.74                    | -                             | -                                  | -                                       |
| 7125090 Labour, Delivery, Recovery, Postpartum Nursing Unit   | 27.05                    | -                             | -                                  | -                                       |

| Functional Centre   | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
|---|--------------------------|-------------------------------|------------------------------------|---|
| 7126020 General Operating Room                                  | 17.94                    | -                             | -                                  | -                                       |
| 7126520 General Recovery Room                                   | 11.49                    | -                             | -                                  | -                                       |
| 71270 Pediatric Nursing Unit                                    | 22.70                    | -                             | -                                  | -                                       |
| 7127520 Mental Health General Nursing Unit                      | 26.39                    | -                             | -                                  | -                                       |
| 7128010 General Rehabilitation Nursing/Resident Unit            | 11.35                    | -                             | -                                  | -                                       |
| 71290 Palliative Nursing/Resident Unit                          | 12.27                    | -                             | -                                  | -                                       |
| 7131020 General Emergency                                       | 27.61                    | -                             | -                                  | -                                       |
| 7134010 Medical Speciality Day/Night Care                       | 4.95                     | -                             | -                                  | -                                       |
| 7134055 Endoscopy Speciality Day/Night Care                     | 10.57                    | -                             | -                                  | -                                       |
| 713408510 Hemodialysis Speciality Day/Night Care                | 19.53                    | -                             | -                                  | -                                       |
| 713408550 Peritoneal Dialysis Speciality Day/Night Care         | 0.68                     | -                             | -                                  | -                                       |
| 713501095 Nephrology Speciality Clinic                          | 1.13                     | -                             | -                                  | -                                       |
| 713501555 Transplant Surgical Speciality Clinic                 | 0.64                     | -                             | -                                  | -                                       |
| 713501560 Urology Speciality Clinic                             | 0.22                     | -                             | -                                  | -                                       |
| 713506010 General Ophthalmology Specialty Clinic                | 0.31                     | -                             | -                                  | -                                       |
| 713508210 Mental Health General Specialty Clinic                | 2.47                     | -                             | -                                  | -                                       |
| 7135097 Clinics - Residual Specialty Clinic                     | 0.43                     | -                             | -                                  | -                                       |
| 71367 Day Surgery Pre- and Post-Operative Care                  | 7.80                     | -                             | -                                  | -                                       |
| 714152010 Screening Mammography                                 | 2.13                     | -                             | -                                  | -                                       |
| Sir Thomas Roddick Hospital                                     | 94.11                    | 9                             | 0                                  | 0                                       |
| 7121010 General Medical Nursing Unit                            | 30.50                    | -                             | -                                  | -                                       |
| 71230 Combined Medical/Surgical Nursing Unit                    | 21.85                    | -                             | -                                  | -                                       |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit   | 6.22                     | -                             | -                                  | -                                       |
| 71262 Combined Operating Room and Post-Anesthetic Recovery Room | 9.09                     | -                             | -                                  | -                                       |
| 7131020 General Emergency                                       | 13.85                    | -                             | -                                  | -                                       |
| 713408510 Hemodialysis Speciality Day/Night Care                | 7.05                     | -                             | -                                  | -                                       |
| 713501010 General Medical Speciality Clinic                     | 3.96                     | -                             | -                                  | -                                       |
| 713501560 Urology Speciality Clinic                             | 0.56                     | -                             | -                                  | -                                       |
| 7135055 Oncology Specialty Clinic                               | 1.02                     | -                             | -                                  | -                                       |
| Dr. Charles L. Legrow Health Centre                             | 49.54                    | 8                             | 0                                  | 0                                       |
| 71230 Combined Medical/Surgical Nursing Unit                    | 17.32                    | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit                     | 17.93                    | -                             | -                                  | -                                       |
| 7131020 General Emergency                                       | 8.15                     | -                             | -                                  | -                                       |
| 713408510 Hemodialysis Speciality Day/Night Care                | 4.31                     | -                             | -                                  | -                                       |
| 7135055 Oncology Specialty Clinic                               | 1.15                     | -                             | -                                  | -                                       |
| 713529507 External Clinic - Codroy                              | 0.39                     | -                             | -                                  | -                                       |
| 713529508 External Clinic - Petites & Lapoile                   | 0.10                     | -                             | -                                  | -                                       |
| 713529509 External Clinic - Rose Blanche                        | 0.19                     | -                             | -                                  | -                                       |
| Rufus Guinchard Health Centre                                   | 25.36                    | 3                             | 0                                  | 0                                       |
| 7121010 General Medical Nursing Unit                            | 11.03                    | -                             | -                                  | -                                       |
| 7129220 Chronic Long-Term Care Nursing Unit                     | 11.22                    | -                             | -                                  | -                                       |
| 7131020 General Emergency                                       | 3.11                     | -                             | -                                  | -                                       |
| Bay St. George Senior Citizens Home                             | 74.42                    | 3                             | 0                                  | 0                                       |
| 712922010 Chronic Long-Term Care Nursing Unit                   | 37.14                    | -                             | -                                  | -                                       |

| Functional Centre  | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL |
|--|--------------------------|-------------------------------|------------------------------------|---|
| 712922020 Chronic Long-Term Care Nursing Unit  | 35.35                    | -                             | -                                  | -                                       |
| 7191085 Meals On Wheels  | 1.93                     | -                             | -                                  | -                                       |
| Humberwood Centre  | 0.60                     | 1                             | 0                                  | 0                                       |
| 715918042 Detox and/or Addictions Inpatient Treatment Centres  | 0.60                     | -                             | -                                  | -                                       |
| Corner Brook Protective Community Residences   | 11.13                    | 1                             | 0                                  | 0                                       |
| 715922137 Home/Community Nursing Services  | 11.13                    | -                             | -                                  | -                                       |
| Corner Brook Long Term Care  | 145.58                   | 6                             | 0                                  | 0                                       |
| 712922020 Chronic Long-Term Care Nursing Unit  | 34.70                    | -                             | -                                  | -                                       |
| 712922030 Chronic Long-Term Care Nursing Unit  | 34.69                    | -                             | -                                  | -                                       |
| 712922040 Chronic Long-Term Care Nursing Unit  | 35.77                    | -                             | -                                  | -                                       |
| 712922060 Chronic Long-Term Care Nursing Unit  | 16.46                    | -                             | -                                  | -                                       |
| 712922070 Chronic Long-Term Care Nursing Unit  | 15.72                    | -                             | -                                  | -                                       |
| 712922080 Chronic Long-Term Care Nursing Unit  | 8.24                     | -                             | -                                  | -                                       |
| Western Regional Health & Community Services   | 86.28                    | 25                            | 0                                  | 0                                       |
| 715910534 Mental Health/Addictions Case Management   | 1.09                     |                               |                                    |   |
| 715910535 Mental Health/Addictions Case Management   | 1.84                     |                               |                                    |   |
| 7159106 Assertive Community Treatment Team (ACTT)  | 2.22                     |                               |                                    |   |
| 715910701 Early Psychosis Program - Board Defined  | 1.02                     |                               |                                    |   |
| 715911038 Mental Health Counselling Program  | 0.22                     |                               |                                    |   |
| 715917042: Addictions Methadone Treatment Program  | 1.01                     |                               |                                    |   |
| 715921042: Placement Coordination Program  | 1.01                     |                               |                                    |   |
| 715922101: Home/Community Nursing Services   | 0.51                     |                               |                                    |   |
| 715922102: Home/Community Nursing Services   | 4.02                     |                               |                                    |   |
| 715922102: Home/Community Nursing Services   | 1.93                     |                               |                                    |   |
| 715922103: Home/Community Nursing Services   | 2.21                     |                               |                                    |   |
| 715922134: Home/Community Nursing Services   | 3.28                     |                               |                                    |   |
| 715922135: Home/Community Nursing Services   | 8.25                     |                               |                                    |   |
| 715922135: Home/Community Nursing Services   | 11.34                    |                               |                                    |   |
| 715922140: Home/Community Nursing Services   | 4.40                     |                               |                                    |   |
| 715923001 Home Support Program   | 0.72                     |                               |                                    |   |
| 715951034 Public Health Nursing Program  | 4.76                     |                               |                                    |   |
| 715951035 Public Health Nursing Program  | 8.17                     |                               |                                    |   |
|  | 11.85                    |                               |                                    |   |
| 715951037 Public Health Nursing Program  | 8.87                     |                               |                                    |   |
| 715951040 Public Health Nursing Program  | 1.88                     |                               |                                    |   |
| 715953044 Health Promotion and Wellness Program  | 2.21                     |                               |                                    |   |
| 715955042: Communicable Disease Management Program   | 1.00                     |                               |                                    |   |
| 715956034: Chronic Disease Management Program  | 1.00                     |                               |                                    |   |
| 715956035: Chronic Disease Management Program  |                          |                               |                                    |   |
| 715956037: Chronic Disease Management Program  | 1.39                     | 1                             | 0                                  | 0                                       |
| Western Regional Health Authority 7120520 Clinical Recources Nursing/Inpatient/Resident                    | 2.11                     | 1                             | 0                                  | 0                                       |
| 7120520 Clinical Resources Nursing/Inpatient/Resident Table 55: Western Health Workload Statistics 2011-12 | 2.11                     | -                             | -                                  | -                                       |

#### Western Health Recommendations

The preceding section gives detail and information on reporting gaps in Western Health. The following checklist can be used to focus efforts and address reporting concerns.

□ Review the assignment of UPP nursing personnel in the functional centres identified in table 39 for accurate assignment to functional centre and broad occupational group.

□ Review the assignment of UPP nursing personnel to the clearing accounts identified in table 40 to ensure accurate assignment to functional centre and broad occupational group.

Ensure all relevant statistics are recorded throughout the year for each clearing account.

□ Report post anaesthetic recovery room visit in functional centres as noted in table 41.

 $\Box$  Review the results coded with the symbols \* and + in table 41 and 42 for appropriateness and accuracy in the context of the specified functional centre.

□ Review resident statistics as reported in inpatient primary accounts by Bonne Bay Health Centre and Calder Health Centre for appropriateness (table 42). Allocations should be completed in period 13 to separate LTC from acute care reporting.

□ Ensure all relevant statistics for ambulatory care and diagnostic and therapeutic services are reported to the Provincial MIS Database table 43 44 and 50. The reporting of visits- face-to-face is particularly important for data use and analysis.

 $\Box$  Ensure all ER functional centres report inpatient statistics if admissions occur and stay overnight in the ER department (table 43).

 $\Box$  Review and revise the primary account used to identify the medical imaging nursing functional centre. The minimum reporting level was changed in 2011 from Level 4 (7140515) to level 5 (714051505).

□ Review the primary account used to identify nursing services in screening mammography as a provincial account was added in 2012 for reporting of this data (7159545 breast screening program).

□ Ensure all relevant statistics available in community framework are reported to the Provincial MIS Database (table 45).

Ensure resident stats are reported in community functional centre as identified in table 46.

 $\Box$  Review the assignment of CUPE-HS personnel to the correct broad occupational group in 718 functional centres (table 47).

□ Review the assignment of nursing personnel to the7191085 meals on wheels functional centre and broad occupational group table 48.

 $\Box$  Review the reporting of UPP FTE as identified in table 49 to ensure nursing personnel are correctly expensed to the functional centres.

□ Review the assignment of UPP CUPE-HS personnel in all nursing functional centres for correct broad occupational group assignment. Personal care attendants providing service recipient activities should be reported as UPP. Any CUPE-HS staff supporting the mandate of the functional centre should be considered MOS.

 $\Box$  Review the functional centres identified in table 51 and identify functional centres where statistics are required but not reported.

□ Review the reporting requirements for the functional centres identified in table 52 and ensure required broad group 8 statistics are collected and reported in the future.

Develop a plan for development and implementation of a nursing workload measurement system as a by-product of electronic documentation where available. Where alternate data collection methods are used ensure the data is reported internally and to the Provincial MIS Database.

## Labrador-Grenfell Health

In 2011-12 Labrador-Grenfell Health submitted nursing data from 27 reporting entities comprised of 98 functional centres which employed 470.55 UPP FTEs nursing personnel.

| Framework Section                       | Nursing Functio<br>Centres | UPP Nursing<br>Services FTE |        |
|---|----------------------------|-----------------------------|--------|
| 711 Administrative And Support Services |                            | 9                           | 8.14   |
| 712 Nursing Inpatient/Resident Services | Acute Care                 | 13                          | 180.68 |
|   | Long-term Care             | 3                           | 73.40  |
| 713 Ambulatory Care Services            |                            | 32                          | 152.63 |
| 714 Diagnostic and Therapeutic Services |                            | 0                           | 0      |
| 715 Community And Social Services       |                            | 38                          | 53.15  |
| 717 Research                            |                            | 0                           | 0      |
| 718 Education                           |                            | 3                           | 2.55   |
| 719 Undistributed                       |                            | 0                           | 0      |
| Total                                   |                            | 98                          | 470.55 |

Table 56: Nursing FC Profile 2011-12

#### 711 Administrative and Support Services

The distribution of nursing personnel among the 711 framework section is noted in table 57 below.

| 711 Framework Section-Distribution of Nursing Personnel by Reporting Entity |           |  |  |  |  |
|---|-----------|--|--|--|--|
| Functional Centre   | FTE Count |  |  |  |  |
| Capt W. Jackman Memorial Hospital   |           |  |  |  |  |
| 711106020 Quality Assurance - Nursing Inpatient/Resident                    | 0.81      |  |  |  |  |
| 711854040 Other External Patient/Resident/Client Transport                  | 0.60      |  |  |  |  |
| Charles S. Curtis Memorial Hospital   |           |  |  |  |  |
| 711106020 Quality Assurance - Nursing Inpatient/Resident                    | 1.02      |  |  |  |  |
| 7111505 Finance – Administration  | 1.03      |  |  |  |  |
| Labrador Health Centre  |           |  |  |  |  |
| 7111060 Quality Assurance   | 1.04      |  |  |  |  |
| 711854040 Other External Patient/Resident/Client Transport                  | 0.55      |  |  |  |  |
| Goose Bay Community Health  |           |  |  |  |  |
| 71110 General Administration  | 0.25      |  |  |  |  |
| Labrador-Grenfell Regional Health Authority                                 |           |  |  |  |  |
| 711106020 Quality Assurance - Nursing Inpatient/Resident                    | 1.0       |  |  |  |  |
| 711252001 Data Processing - Board Defined                                   | 1.07      |  |  |  |  |
| 711252004 Data Processing - Board Defined 1.02                              |           |  |  |  |  |

Table 57: Labrador-Grenfell Health 711 FCs with UPP Nursing Services Earned Hours 2011-12

#### 712 Nursing Inpatient/Resident Services

Results for nursing inpatient/resident framework section are presented in three tables as this framework has three distinct reporting requirements and applications.

The distribution of UPP nursing personnel in 712 framework clearing accounts is noted in table 58. All UPP staff in 712 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to these clearing accounts and to the broad occupational group, statistics should be collected and reported in addition to the earned hours.

| 712 Clearing Accounts Reporting UPP Earned Hours |  |  |  |  |  |
|--|--|--|--|--|--|
| FTE Nursing<br>Services                          |  |  |  |  |  |
|  |  |  |  |  |  |
| 10.56  |  |  |  |  |  |
|  |  |  |  |  |  |
| 4.07   |  |  |  |  |  |
|  |  |  |  |  |  |
| 5.25   |  |  |  |  |  |
|  |  |  |  |  |  |

Table 58: Labrador-Grenfell Health 712 Clearing Accounts 2011-12

Tables 59 and 60 identify reporting entities with inpatient and long-term care functional centres respectively for which service activity and caseload status minimum reporting requirements were not met. All other functional centres reported the applicable statistics. Workload statistics will be discussed separately following framework sections.

| 712 Inpatient Service Activity and Caseload Status Statistics            |                   |                    |                |               |                        |     |     |                       |             |
|--|-------------------|--------------------|----------------|---------------|------------------------|-----|-----|-----------------------|-------------|
| Functional Centre  | Inpatient<br>Days | Surgical<br>Visits | PARR<br>Visits | OBS<br>Visits | Inpatient<br>Admission | •   | •   | Inpatient<br>Transfer | Stillbirths |
| Captain W. Jackman (total fur  | nctional ce       | ntres - 2)         |                |               |                        |     |     |                       |             |
| 71262 Combined OR and RR   | -                 | Yes                | No             | -             | -                      | -   | -   | -                     | -           |
| Charles S. Curtis (total functio   | nal centre        | s — 5)             |                |               |                        |     |     |                       |             |
| <b>71275</b> Mental Health and Addictions                                | No                | -                  | -              | -             | No                     | No  | No  | No                    | -           |
| <b>7125090</b> Labour, Delivery,<br>Recovery, Postpartum<br>Nursing Unit | Yes               | -                  | -              | Yes           | Yes                    | Yes | Yes | Yes                   | *           |
| Labrador Health Centre (total  | functional        | centres -          | 1)             |               |                        |     |     |                       |             |
| <b>71230</b> Combined Medical/<br>Surgical Nursing Unit                  | Yes               | -                  | -              | -             | Yes                    | Yes | Yes | No                    | -           |
| <b>7125090</b> Labour, Delivery,<br>Recovery, Postpartum<br>Nursing Unit | Yes               | -                  | -              | No            | Yes                    | Yes | Yes | No                    | Yes         |
| 71262 Combined OR and RR   | -                 | Yes                | No             | -             | -                      | -   | -   | -                     | -           |

 Table 59: Labrador-Grenfell Health 712 Inpatient - Service Activity and Caseload Status Statistics 2011-12

| 712 LTC Service Activity and Caseload Status Statistics          |                  |                       |                       |                    |  |  |
|--|------------------|-----------------------|-----------------------|--------------------|--|--|
| Functional Centre  | Resident<br>Days | Resident<br>Admission | Resident<br>Discharge | Resident<br>Deaths |  |  |
| Capt W. Jackman Memorial Hospital (total functional centres - 1) |                  |                       |                       |                    |  |  |
| 71230 Combined Medical/ Surgical Nursing Unit                    | +                | +                     | +                     | *                  |  |  |
| Happy Valley-Goose Bay LTC Home – (total functional centres - 1) |                  |                       |                       |                    |  |  |
| 712922010 Chronic LTC Nursing Unit                               | Yes              | Yes                   | Yes                   | *                  |  |  |
| John M. Gray Centre (total functional centres - 1)               |                  |                       |                       |                    |  |  |
| 7129220 Chronic LTC Nursing Unit                                 | Yes              | Yes                   | Yes                   | *                  |  |  |
| Labrador South Health Centre (total functional centres - 6)      |                  |                       |                       |                    |  |  |
| 7129220 Chronic LTC Nursing Unit                                 | Yes              | Yes                   | Yes                   | *                  |  |  |

Table 60: Labrador-Grenfell Health 712 LTC - Service Activity and Caseload Status Statistics 2011-12

#### **713 Ambulatory Care Services**

There is one 713 framework clearing account that is used by Labrador-Grenfell Health to report UPP nursing services as identified in table 61. All UPP staff in 713 functional centres are required to collect workload, service activity and caseload status statistics. Assuming staff are correctly assigned to this clearing account and broad occupational group, statistics should be collected and reported in addition to the earned hours. NAPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 713 Clearing Accounts Reporting UPP Earned Hours                   |      |      |  |  |  |  |
|--|------|------|--|--|--|--|
| Functional Centre         FTE Nursing Services         FTE NAPE-HS |      |      |  |  |  |  |
| Labrador Health Centre   |      |      |  |  |  |  |
| 71305 Ambulatory Care Administration                               | 4.43 | 6.28 |  |  |  |  |

Table 61: Labrador-Grenfell Health 713 Clearing Accounts 2011-12

Required service activity statistics in ambulatory functional centres are visits - face-to-face and visits - non-face-to-face; each by category of service recipient. This report does not evaluate visit - non-face-to-face as a process for reporting is still under discussion and review. Table 62 demonstrates that inpatient statistics are not reported in some ER functional centres. This information is correct assuming the ER functional centre had admissions when there was no bed available in the facility and remained in the ER department overnight as an admitted patient or was admitted to a holding bed designated in community clinics. Functional centres are only identified if required statistics have not been reported.

In the provincial chart of accounts there is a combined ER/specialty clinic account number 71315 where visits are reported as either a clinic visit or ER visit. This account must be cleared prior to submission to the Provincial MIS Database to 71310 ER and 71350\*\* speciality clinic using the visit data for allocation.

| Functional Centre   | Visits Face- |      | -         | Inpatient | Inpatient |
|---|--------------|------|-----------|-----------|-----------|
|   | to-Face      | Days | Admission | Discharge | Deaths    |
| Capt W. Jackman Memorial Hospital (total functional   | centres - 4) | 1    | Г         | 1         | r         |
| 713408510 Hemodialysis Specialty Day/Night Care   | No           | -    | -         | -         | -         |
| 7135055 Oncology Specialty Clinic   | No           | -    | -         | -         | -         |
| Charles S. Curtis Memorial Hospital (total functional o                                     | centres - 5) |      |           |           |           |
| 7131020 General Emergency   | Yes          | No   | No        | No        | No        |
| 7134070 Oncology Specialty Day/Night Care   | No           | -    | -         | -         | -         |
| 713408510 Hemodialysis Specialty Day/Night Care   | No           | -    | -         | -         | -         |
| Labrador Health Centre (total functional centres - 2)                                       |              | _    |           | -         |           |
| 71310 Emergency   | No           | *    | *         | *         | *         |
| 713408510 Hemodialysis Specialty Day/Night Care   | No           | -    | -         | -         | -         |
| Labrador South Health Centre (total functional centre                                       | es - 2)      |      |           |           |           |
| 71310 Emergency   | No           | *    | *         | *         | *         |
| 7135025 Family Practice Specialty Clinic  | No           | -    | -         | -         | -         |
| Strait of Belle Isle Health Centre (total functional cen                                    | tres - 2)    |      |           |           |           |
| 71310 Emergency   | Yes          | *    | *         | *         | *         |
| White Bay Central Health Centre (total functional cer                                       | ntres - 2)   |      |           |           |           |
| 71310 Emergency   | Yes          | *    | *         | *         | *         |
| Mary's Harbour Community Clinic (total functional ce  | entres - 1)  | 1    | I         | 1         |           |
| 71315 Combined ER/Specialty Clinic  | Yes          | No   | No        | No        | No        |
| Cartwright Community Clinic (total functional centres                                       | s - 1)       | 1    | I         | 1         |           |
| 71315 Combined ER/Specialty Clinic  | Yes          | No   | No        | No        | No        |
| Makkovik Community Clinic (total functional centres   |              | -    |           |           | -         |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Hopedale Community Clinic (total functional centres   |              |      | I         |           | 1 -       |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Nain Community Clinic (total functional centres - 1)  |              |      |           |           |           |
| 7131020 General Emergency   | No           | No   | No        | No        | No        |
| Port Hope Simpson Community Clinic (total functiona   |              | I    | 110       |           |           |
| 71315 Combined ER/Specialty Clinic  | Yes          | No   | No        | No        | No        |
| Charlottetown Community Clinic (total functional cer  |              | 110  | 110       | 110       | 110       |
| 71315 Combined ER/Specialty Clinic  | Yes          | No   | No        | No        | No        |
| Black Tickle Community Clinic (total functional centre                                      | 1            | 110  | 110       | 110       |           |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Groswater Bay Community Clinic (total functional cer  |              |      | NO        | NO        |           |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Postville Community Clinic (total functional centres -                                      |              | NU   | NU        | 110       |           |
| 71315 Combined ER/Specialty Clinic  | 1            | No   | No        | No        | No        |
|   | No           | No   | No        | No        | No        |
| Natuashish Community Clinic (total functional centre  | -            | Nie  | Na        | N-        | Nia       |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Mani Ashini Community Clinic (total functional centre                                       | 1            |      | N         | . N       |           |
| 71315 Combined ER/Specialty Clinic  | No           | No   | No        | No        | No        |
| Churchill Falls Community Clinic (total functional cen                                      | 1            |      |           |           |           |
| 71315 Combined ER/Specialty Clinic Table 62: Labrador-Grenfell Health 713 Ambulatory Care - | Yes          | No   | No        | No        | No        |

Table 62: Labrador-Grenfell Health 713 Ambulatory Care - Service Activity Statistics 2011-12

#### 715 Community and Social Services

There is a significant under reporting of data in 715 framework for nursing services. Some of this information may be available in the region but it was not reported to Provincial MIS Database in 2011-12. Level 4 accounts listed in table 63 may have level 5 accounts (board defined) rolled up to level 4. This report does not evaluate visits - non-face-to-face and attendance days - non-face-to-face as the process for reporting these statistics is still under review.

| 715 Service Activity and Caseload Status Statistics               |  |              |          |           |  |  |
|---|--|--------------|----------|-----------|--|--|
| Euroctional Contro  | Functional Centre Visits Face-Attendance Days New Individual |              |          |           |  |  |
|   | to-Face  | Face-to-Face | Referral | Wait List |  |  |
| Captain William Jackman Memorial Hospital (total functional c     | entres - 1)  |              |          |           |  |  |
| 7159140 Mental Health Promotion Program                           | No   | Yes          | Yes      | No        |  |  |
| Labrador South Health Centre (total functional centres - 3)       |  |              |          |           |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| 715952010 Dental Services Program                                 | No   | No           | No       | No        |  |  |
| Strait of Belle Isle Health Centre (total functional centres - 2) |  |              |          |           |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| White Bay Central Health Centre (total functional centres - 2)    |  |              |          |           |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| Mary's Harbour Community Clinic (total functional centres - 1)    |  |              |          |           |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| Cartwright Community Clinic (total functional centres - 1)        |  |              |          |           |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| Port Hope Simpson Community Clinic (total functional centres      | - 1)   |              |          |           |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| Mani Ashini Community Clinic (total functional centres - 3)       |  |              |          |           |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 7159510 Public Health Nursing Program                             | No   | No           | No       | No        |  |  |
| 715956033 Chronic Disease Management                              | No   | No           | No       | No        |  |  |
| Churchill Falls Community Clinic (total functional centres - 2)   |  |              |          | •         |  |  |
| 7159110 Mental Health Counselling                                 | No   | Yes          | Yes      | No        |  |  |
| 7159510 Public Health Nursing Program                             | No   | No           | No       | No        |  |  |
| St. Anthony Community Health (total functional centres - 5)       |  |              |          |           |  |  |
| 715911210 Adult Mental Health Counselling Services                | No   | Yes          | Yes      | No        |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 715951010 Public Health Nursing Program                           | No   | No           | No       | No        |  |  |
| 7159550 Communicable Disease Management Program                   | No   | No           | No       | No        |  |  |
| 7159560 Chronic Disease Management Program                        | No   | No           | No       | No        |  |  |
| Goose Bay Community Health (total functional centres - 8)         |  |              |          |           |  |  |
| 7159221 Home/Community Nursing Services                           | No   | No           | No       | No        |  |  |
| 715951099 Public Health Nursing                                   | No   | No           | No       | No        |  |  |
| 7159530 Health Promotion and Wellness (2 FCs)                     | No   | No           | No       | No        |  |  |
| 715955006 Communicable Disease Management                         | No   | No           | No       | No        |  |  |
| 7159560 Chronic Disease Management (3 FCs)                        | No   | No           | No       | No        |  |  |

| Functional Centre   | Visits Face-<br>to-Face | Attendance Days<br>Face-to-Face | New<br>Referral | Individuals on<br>Wait List |
|---|-------------------------|---------------------------------|-----------------|-----------------------------|
| Labrador City Community Health (total functional centres - 3) |                         |                                 |                 |                             |
| 715922197 Home/Community Nursing Services                     | No                      | No                              | No              | No                          |
| 7159510 Public Health Nursing Program                         | No                      | No                              | No              | No                          |
| 7159560 Chronic Disease Management                            | No                      | No                              | No              | No                          |
| Melville Community Health (total functional centres - 6)      |                         |                                 |                 |                             |
| 7159110 Mental Health Counselling Program                     | No                      | Yes                             | Yes             | No                          |
| 7159221 Home/Community Nursing Services                       | No                      | No                              | No              | No                          |
| 7159510 Public Health Nursing Program                         | No                      | No                              | No              | No                          |
| 7159540 Provincial Cervical Screening                         | No                      | No                              | No              | No                          |
| 715955006 Communicable Disease Management Program             | No                      | No                              | No              | No                          |
| 7159560 Chronic Disease Management Program                    | No                      | No                              | No              | No                          |

Table 63: Labrador-Grenfell Health 715 Health and Community Services - Service Activity & Caseload Status Statistics 2011-12

#### 718 Education

UPP nursing personnel are found in education functional centres as illustrated in table 64 below. The provision of education services is the mandate of these functional centres rather than the provision of service recipient care. Nurses and other personnel may be included in the broad occupational group of UPP if they provide education services. Managers and support staff should be classified as MOS. NAPE-HS UPP FTEs have also been included in this table for broad occupational group review.

| 718 Education Account by Reporting Entity with UPP Nursing Services Earned |  |      |  |  |  |  |  |
|--|--|------|--|--|--|--|--|
| Functional Centre  | Functional Centre UPP Nursing Services FTE UPP NAPE-HS FTE |      |  |  |  |  |  |
| Capt W. Jackman Memorial Hospital  |  |      |  |  |  |  |  |
| 71840 In-service Education   | 0.73   | 0    |  |  |  |  |  |
| Charles S. Curtis Memorial Hospital  |  |      |  |  |  |  |  |
| 7184097 In-service - Residual  | 1.05   | 0.01 |  |  |  |  |  |
| Labrador-Grenfell Regional Health Authorit                                 | ty   |      |  |  |  |  |  |
| 71840 In-service Education   | 0.77   | 0    |  |  |  |  |  |

Table 64: Labrador-Grenfell Health 718 Education Accounts 2011-12

#### **Other Reporting Considerations**

There are UPP NAPE-HS FTEs reported in the 712, 713 and 715 framework sections. This may be appropriate as personal care attendants employed in nursing services and contributing to the service mandate should be reflected as UPP. In some cases these staff may be providing support services and should be considered MOS personnel. A broad occupation group review for this bargaining group is recommended.

Table 65 identifies functional centres from several framework sections that reported less than 0.1 UPP FTEs for nursing services. There are functional centres reported from the 713 framework section that may not employ nursing personnel but should report the applicable service activity statistic. Table 66 identifies functional centres where visit statistics should have been reported.

| Functional Centres with less than 0.1 FTE UPP Nursing Services |
|--|
| Functional Centre  |
| Capt W. Jackman Memorial Hospital                              |
| 7113540 Reprocessing   |
| Charles S. Curtis Memorial Hospital                            |
| 711854040 Other External Patient/Resident/Client Transport     |
| Strait of Belle Isle Health Centre                             |
| 7159540 Provincial Cervical Screening Program                  |
| Hopedale Community Clinic                                      |
| 711854040 Other External Patient/Resident/Client Transport     |
| Goose Bay Community Health                                     |
| 715951099 Public Health Nursing Program - Board Defined        |

Table 65: Labrador-Grenfell Health Functional Centres with less than 0.1 UPP FTE in Nursing Services 2011-12

| Functional Centres without UPP Nursing FTEs Requiring Service<br>Activity Statistics |                     |  |  |  |  |  |
|--|---------------------|--|--|--|--|--|
| Functional Centre  | Visits Face-to-Face |  |  |  |  |  |
| Capt W. Jackman Memorial Hospital  |                     |  |  |  |  |  |
| 7134097 Speciality Day/Night Care - Residual No                                      |                     |  |  |  |  |  |
| Charles S. Curtis Memorial Hospital  |                     |  |  |  |  |  |
| 7135060 Ophthalmology Specialty Clinic No  |                     |  |  |  |  |  |
| Labrador Health Centre   |                     |  |  |  |  |  |
| 713501540 Orthodontic Speciality Clinic  | No                  |  |  |  |  |  |
| 7135025 Family Practice Specialty Clinic   | No                  |  |  |  |  |  |
| 7135055 Oncology Specialty Clinic No   |                     |  |  |  |  |  |
| Melville Community Health  |                     |  |  |  |  |  |
| 7159530 Health Promotion and Wellness Program No                                     |                     |  |  |  |  |  |

Table 66: Labrador-Grenfell Health Functional Centres without UPP Nursing FTE requiring Service Activity Statistics 2011-12

#### **Functional Centre Operations Statistics**

Functional centre operations statistics (broad group 7) are generated from the payroll system and reported by the finance department in most nursing functional centres as required. Table 67 identifies functional centres with reporting gaps in functional centre operations statistics. The statistics are:

- 730\*\*\*\* Employees by Bargaining Unit and Employment Status; and
- 732\*\* Normal Earned Hours by Bargaining Unit.

| Functional Centre Operations Statistics Reporting Gaps             |   |                 |                        |                    |                                    |               |                      |                      |
|--|---|-----------------|------------------------|--------------------|------------------------------------|---------------|----------------------|----------------------|
| Functional Centre  | 730 ****<br>Employees<br>by<br>Bargaining<br>Unit and<br>Employment<br>Status | 73010**<br>NLNU | 73026**<br>NS-<br>NUNM | 73032**<br>LN-NAPE | 732**<br>Normal<br>Earned<br>Hours | 73210<br>NLNU | 73226<br>NS-<br>NUNM | 73232<br>LN-<br>NAPE |
| Capt W. Jackman Memorial Hospital                                  |   |                 |                        |                    |                                    |               |                      |                      |
| 711854040 Other External Patient/Resident/Client Transport         | No  | No              | -                      | -                  | Yes                                | Yes           | -                    | -                    |
| Charles S. Curtis Memorial Hospital                                |   | •               |                        |                    |                                    |               |                      |                      |
| 711854040 Other External Patient/Resident/Client<br>Transport      | No  | No              | -                      | No                 | Yes                                | Yes           | -                    | Yes                  |
| 7124030 Combined Medical/Surgical Intensive Care Nursing Unit      | Yes   | Yes             | -                      | No                 | Yes                                | Yes           | -                    | No                   |
| Labrador Health centre   |   | 1               | 1                      |                    |                                    | r             | T                    | -                    |
| 711854040 Other External Patient/Resident/Client<br>Transport      | No  | No              | -                      | No                 | Yes                                | Yes           | -                    | Yes                  |
| Strait of Belle Isle Health Centre                                 |   |                 |                        |                    |                                    |               | 1                    |                      |
| 7159540 Provincial Cervical Screening Program                      | No  | No              | -                      | No                 | No                                 | No            | -                    | No                   |
| Mary's Harbour Community Clinic                                    |   |                 |                        |                    |                                    |               |                      |                      |
| 71315 Combined ER/Speciality Clinics                               | Yes   | Yes             | Yes                    | No                 | Yes                                | Yes           | Yes                  | Yes                  |
| Hopedale Community Clinic  |   |                 |                        |                    |                                    |               |                      |                      |
| 711854040 Other External Patient/Resident/Client<br>Transport      | No  | No              | -                      | No                 | No                                 | No            | -                    | No                   |
| Port Hope Simpson Community Clinic                                 |   |                 |                        |                    |                                    |               | 1                    |                      |
| 71315 Combined ER/Speciality Clinics                               | Yes   | Yes             | Yes                    | No                 | Yes                                | Yes           | Yes                  | Yes                  |
| Black Tickle Community Clinic                                      |   |                 |                        |                    |                                    |               |                      |                      |
| 71315 Combined ER/Speciality Clinics                               | Yes   | Yes             | Yes                    | -                  | Yes                                | No            | Yes                  | -                    |
| Churchill Falls Community Clinic                                   |   |                 |                        |                    |                                    |               |                      |                      |
| 71315 Combined ER/Speciality Clinics                               | Yes   | Yes             | -                      | +                  | No                                 | No            | -                    | -                    |
| Goose Bay Community Health   |   |                 |                        |                    |                                    |               |                      |                      |
| 71110 General Administration                                       | No  | -               | No                     | -                  | Yes                                | -             | Yes                  | -                    |
| 715953090 Health Promotion and Wellness Program -<br>Board Defined | No  | No              | -                      | -                  | Yes                                | Yes           | -                    | -                    |
| Melville Community Health  |   |                 |                        |                    |                                    |               |                      |                      |
| 7159540 Provincial Cervical Screening Program                      | No  | No              | -                      | -                  | Yes                                | Yes           | -                    | -                    |

Table 67: Labrador-Grenfell Health FC Operation Statistics 2011-12

#### **Health Service Organization Operations Statistics**

The following is a list of health service organization operation (broad group 8) statistics that should be reported by inpatient/resident nursing units. These statistics are generated from the registration system and are reported by the finance department for the appropriate functional centres. The statistics are:

- 825\*\* Beds Staffed and In Operation;
- 826 Bassinets Staffed and In Operation;
- 827\*\* Bed Days Staffed and In Operation;
- 828 Bassinet Days Staffed and In Operation;

- 864\*\*\*\* Total Number of Residents in LTC Facilities by Levels of Care and Age; and
- 865\*\* LTC Residents by Ability to Pay LTC Monthly Bed Rate.

Health service organization operation statistics are well reported in Labrador-Grenfell Health with only the following two exceptions:

- Statistics bed/bassinet days staffed and in operation have never been reported to the Provincial MIS Database; and
- Charles S. Curtis Memorial Hospital did not report beds staffed and in operation for mental health and addiction services nursing unit.

#### **Status of Workload Measurement Reporting**

Information in this section is reflective of 712, 713, and 715 functional centres. In general, nurses who are unit-producing personnel in 711 and 718 framework sections do not provide care to service recipients and therefore are not required to collect nursing workload data. Progress in nursing workload measurement implementation is measured by the percentage of actual nursing UPP FTEs and number of nursing functional centres reporting workload statistics to the Provincial MIS Database.

The status of workload reporting by nursing services of Labrador-Grenfell Health is summarized in the following charts and tables.



Chart 7: Labrador-Grenfell Health FTEs Reporting Workload to MIS Database 2011-12

| Workload Reporting Compliance by % of UPP Nursing Service FTEs |                         |                         |               |  |  |  |  |  |
|--|-------------------------|-------------------------|---------------|--|--|--|--|--|
|  | % Compliance<br>2008-09 | % Compliance<br>2011-12 | % Improvement |  |  |  |  |  |
| Labrador-Grenfell<br>Health                                    | 17%                     | 27%                     | 10%           |  |  |  |  |  |
| Provincial Level   | 30%                     | 46%                     | 16%           |  |  |  |  |  |

Table 68: Labrador-Grenfell Health FTE Workload Reporting Compliance



Chart 8: Labrador-Grenfell Health Functional centres reporting Workload to the MIS Database 2011-12

| Workload Reporting Compliance by % of Nursing Functional Centres |                         |                         |               |  |  |  |  |
|--|-------------------------|-------------------------|---------------|--|--|--|--|
|  | % Compliance<br>2008-09 | % Compliance<br>2011-12 | % Improvement |  |  |  |  |
| Labrador-Grenfell<br>Health                                      | 10%                     | 19%                     | 9%            |  |  |  |  |
| Provincial   | 23%                     | 33%                     | 10%           |  |  |  |  |

| Labrador-Grenfell Health Workload Statistics                               |                          |                               |                                    |   |                    |  |  |  |
|--|--------------------------|-------------------------------|------------------------------------|---|--------------------|--|--|--|
| Functional Centre  | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |  |  |  |
| Captain William Jackman Memorial Hospital                                  | 48.10                    | 8                             | 0                                  | 0                                       |                    |  |  |  |
| 71205 Nursing Inpatient/Resident<br>Administration                         | 4.07                     | -                             | -                                  | -                                       | -                  |  |  |  |
| 71230 Combined Medical/Surgical Nursing Unit                               | 24.35                    | -                             | -                                  | -                                       | -                  |  |  |  |
| <b>71262</b> Combined Operating Room and Post-<br>Anesthetic Recovery Room | 5.25                     | -                             | -                                  | -                                       | -                  |  |  |  |
| 71310 Emergency  | 8.13                     | -                             | -                                  | -                                       | -                  |  |  |  |
| <b>713408510</b> Hemodialysis Speciality Day/Night Care                    | 2.37                     | -                             | -                                  | -                                       | -                  |  |  |  |
| 7135025 Family Practice Specialty Clinic                                   | 2.13                     | -                             | -                                  | -                                       | -                  |  |  |  |
| 7135055 Oncology Specialty Clinic  | 0.80                     | -                             | -                                  | -                                       | -                  |  |  |  |
| 7159140 Mental Health Promotion Program                                    | 1.00                     | -                             | -                                  | -                                       | -                  |  |  |  |
| Charles S. Curtis Memorial Hospital  | 125.39                   | 11                            | 26.36                              | 2                                       | -                  |  |  |  |
| 7120510 Nursing Inpatient/Resident<br>Administration                       | 10.56                    | -                             | -                                  | -                                       | -                  |  |  |  |
| 71230 Combined Medical/Surgical Nursing Unit                               | 33.13                    | -                             | -                                  | -                                       | Yes                |  |  |  |
| 7124030 Combined Medical/Surgical Intensive<br>Care Nursing Unit           | 14.61                    | -                             | -                                  | -                                       | Yes                |  |  |  |

| 713408510 Hemodialysis Speciality Day/Night     6.55     -     -       Care     -     -     -   | -<br>-<br>-<br>-<br>- |
|---|-----------------------|
| Nursing Unit         2.94         -                   | -                     |
| 7134070 Oncology Speciality Day/Night Care1.07713408510 Hemodialysis Speciality Day/Night<br>Care6.557135025 Family Practice Specialty Clinic10.95Labrador Health Centre73.757007120510 Nursing Inpatient/Resident<br>Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13713408510 Hemodialysis Speciality Day/Night<br>Care6.137134082510 Hemodialysis Speciality Day/Night<br>Care6.137134082510 Hemodialysis Speciality Day/Night<br>Care6.137134082510 Chronic Long-Term Care Nursing<br>32.4332.43   | -                     |
| 713408510 Hemodialysis Speciality Day/Night<br>Care6.557135025 Family Practice Specialty Clinic10.95Labrador Health Centre73.757007120510 Nursing Inpatient/Resident<br>Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.431000712922010 Chronic Long-Term Care Nursing32.43   | -                     |
| Care6.557135025 Family Practice Specialty Clinic10.95Labrador Health Centre73.757007120510 Nursing Inpatient/Resident<br>Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing<br>32.4332.43  | -                     |
| Labrador Health Centre73.757007120510 Nursing Inpatient/Resident<br>Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43  | -                     |
| 7120510 Nursing Inpatient/Resident<br>Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43  | -                     |
| Administration5.2571230 Combined Medical/Surgical Nursing<br>Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43  | -                     |
| Unit28.667125090 Labour, Delivery, Recovery,<br>Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43   |                       |
| Postpartum Nursing Unit8.8671262 Combined Operating Room and Post-<br>Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43   | -                     |
| Anesthetic Recovery Room7.9171305 Ambulatory Care Administration4.4371310 Emergency12.74713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43   | -                     |
| 71310 Emergency       12.74       -       -       -         713408510 Hemodialysis Speciality Day/Night Care       6.13       -       -       -         Happy Valley-Goose Bay LTC Home       32.43       1       0       0         712922010 Chronic Long-Term Care Nursing       32.43       -       -       -  | -                     |
| 713408510 Hemodialysis Speciality Day/Night<br>Care6.13Happy Valley-Goose Bay LTC Home32.43100712922010 Chronic Long-Term Care Nursing32.43   | -                     |
| Care         6.13         - </td <td>-</td> | -                     |
| 712922010 Chronic Long-Term Care Nursing 32.43  | -                     |
|   |                       |
|   | -                     |
| Labrador South Health Centre25.72623.053  |                       |
| 7159221 Home/Community Nursing Services 0.65  | -                     |
| 715951010 Public Health Nursing Program 1.13  | -                     |
| 715952010 Dental Services Program 0.89  | -                     |
| Strait of Belle Isle Health Centre 13.72 4 10.99 2  |                       |
| 7159221 Home/Community Nursing Services 0.79  | -                     |
| 715951010 Public Health Nursing Program 1.94  | -                     |
| White Bay Central Health Centre   16.34   4   13.48   2   | -                     |
| 7159221 Home/Community Nursing Services 1.01  | -                     |
| 715951010 Public Health Nursing Program 1.85  |                       |
|   | -                     |
|   | -                     |
| Cartwright Community Clinic 4.08 2 3.61 1   | -                     |
| 7159510 Public Health Nursing Program 0.47  | -                     |
|   | -                     |
|   | -                     |
| Hopedale Community Clinic 4.14 1 0 0  | -                     |
| 71315 Combined Emergency/Speciality 4.14  |                       |
| Nain Community Clinic8.09100  |                       |
| 7131020 General Emergency 8.09  | -                     |

| Functional Centre                                      | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |
|--|--------------------------|-------------------------------|------------------------------------|---|--------------------|
| Port Hope Simpson Community Clinic                     | 4.58                     | 2                             | 3.48                               | 1                                       |                    |
| 715951010 Public Health Nursing Program                | 1.10                     | -                             | -                                  | -                                       | -                  |
| Black Tickle Community Clinic                          | 2.29                     | 1                             | 0                                  | 0                                       | -                  |
| 71315 Combined Emergency/Speciality                    | 2.29                     | -                             | -                                  | -                                       | -                  |
| Groswater Bay Community Clinic                         | 2.90                     | 1                             | 0                                  | 0                                       |                    |
| 71315 Combined Emergency/Speciality                    | 2.90                     | -                             | -                                  | -                                       | -                  |
| Postville Community Clinic                             | 2.11                     | 1                             | 0                                  | 0                                       |                    |
| 71315 Combined Emergency/Speciality                    | 2.11                     | -                             | -                                  | -                                       | _                  |
| Natuashish Community Clinic                            | 5.16                     | 1                             | 0                                  | 0                                       | _                  |
| 71315 Combined Emergency/Speciality Clinic             | 5.16                     | 1                             | 0                                  | 0                                       |                    |
|  |                          | -                             | -                                  | -                                       | -                  |
| Mani Ashini Community Clinic                           | 6.05                     | 4                             | 0                                  | 0                                       |                    |
| 71315 Combined Emergency/Speciality Clinics            | 3.16                     | -                             | -                                  | -                                       | -                  |
| 7159221 Home/Community Nursing Services                | 1.36                     | -                             | -                                  | -                                       | -                  |
| 7159510 Public Health Nursing Program                  | 0.96                     | -                             | -                                  | -                                       | -                  |
| 715956033 Chronic Disease Management                   | 0.57                     | -                             | -                                  | -                                       | -                  |
| Churchill Falls Community Clinic                       | 3.65                     | 3                             | 3.14                               | 1                                       | No                 |
| 7159110 Mental Health Counselling Program              | 0.26                     | -                             | -                                  | -                                       | -                  |
| 7159510 Public Health Nursing Program                  | 0.25                     | -                             | -                                  | -                                       | -                  |
| St. Anthony Community Health                           | 10.30                    | 5                             | 0                                  | 0                                       |                    |
| 715911210 Adult Mental Health Counselling              | 1.47                     |                               |                                    |   |                    |
| 7159221 Home/Community Nursing Services                | 2.88                     |                               |                                    |   |                    |
| 715951010 Public Health Nursing Program                | 4.39                     |                               |                                    |   |                    |
| <b>7159550</b> Communicable Disease Management         |                          |                               |                                    |   |                    |
| Program  | 0.55                     |                               |                                    |   |                    |
| 7159560 Chronic Disease Management                     | 1.01                     |                               |                                    |   |                    |
| Program  | 1.01                     |                               |                                    |   |                    |
| Goose Bay Community Health                             | 5.93                     | 8                             | 0                                  | 0                                       |                    |
| 7159221 Home/Community Nursing Services                | 1.34                     | -                             | -                                  | -                                       | -                  |
| 715951099 Public Health Nursing Program                | 0.10                     | -                             | -                                  | -                                       | -                  |
| <b>715953040</b> Health Promotion and Wellness Program | 0.99                     | -                             | -                                  | -                                       | -                  |
| <b>715953090</b> Health Promotion and Wellness Program | 0.57                     | -                             | -                                  | -                                       | -                  |
| 715955006 Communicable Disease<br>Management Program   | 0.99                     | -                             | -                                  | -                                       | -                  |
| 715956010 Chronic Disease Management<br>Program        | 0.99                     | -                             | -                                  | -                                       | -                  |
| 715956020 Chronic Disease Management<br>Program        | 0.12                     | -                             | -                                  | -                                       | -                  |
| 715956022 Chronic Disease Management Program           | 0.83                     | -                             | -                                  | -                                       | -                  |
| Labrador City Community Health                         | 7.98                     | 3                             | 0                                  | 0                                       |                    |
| 715922197 Home/Community Nursing                       |                          |                               |                                    |   |                    |
| Services   | 3.97                     | -                             | -                                  | -                                       | -                  |
| 7159510 Public Health Nursing Program                  | 3.05                     | -                             | -                                  | -                                       | -                  |
| 7159560 Chronic Disease Management<br>Program          | 0.96                     | -                             | -                                  | -                                       | -                  |

| Functional Centre                                    | Total<br>Nursing<br>FTEs | Total<br>Functional<br>Centre | Nursing<br>FTEs<br>Reporting<br>WL | Functional<br>Centre<br>Reporting<br>WL | Reported<br>NSR WL |
|--|--------------------------|-------------------------------|------------------------------------|---|--------------------|
| Melville Community Health                            | 14.20                    | 6                             | 0                                  | 0                                       |                    |
| 7159110 Mental Health Counselling Program            | 0.78                     | -                             | -                                  | -                                       | -                  |
| 7159221 Home/Community Nursing Services              | 5.78                     | -                             |                                    | -                                       | -                  |
| 7159510 Public Health Nursing Program                | 4.84                     | -                             | -                                  | -                                       | -                  |
| 7159540 Provincial Cervical Screening Program        | 0.82                     | -                             | -                                  | -                                       |                    |
| 715955006 Communicable Disease<br>Management Program | 0.99                     | -                             | -                                  | -                                       | -                  |
| 7159560 Chronic Disease Management<br>Program        | 0.99                     | -                             | -                                  | -                                       | -                  |

Table 70: Labrador-Grenfell Health Workload Statistics 2011-12

#### Labrador-Grenfell Health Recommendations

The preceding section gives detail and information on reporting gaps in Labrador-Grenfell Health. The following checklist can be used to focus efforts and address reporting concerns.

□ Review the assignment of UPP nursing personnel in the functional centres identified in table 57 for accurate assignment to functional centre and broad occupational group.

 $\hfill\square$  Review the definition and use of 711854040 functional centres in relation to UPP nursing services.

□ Review the assignment of UPP nursing personnel to the clearing accounts identified in table 58 to ensure accurate assignment to functional centre and broad occupational group.

□ Clear provincial clearing account 71315 to appropriate functional centres using the visit statistics as collected for visit – client - ER and visit – client – specialty clinic.

Ensure all relevant statistics are recorded throughout the year for each clearing account.

 $\Box$  Review the results coded with the symbols \* and + in table 59 and 60 for appropriateness and accuracy in the context of the specified functional centre.

□ Report post anaesthetic recovery room visit in functional centres as noted in table 59.

 $\Box$  Review the use of 71275 mental health and addictions functional centre as service activity and caseload status statistics are not reported.

□ Review resident statistics as reported in inpatient primary account by Captain William Jackman for appropriateness (table 60). Allocations should be completed in period 13 to separate LTC from acute care reporting.

□ Report the statistic resident deaths.

 $\Box$  Ensure all relevant statistics for ambulatory care are reported to the Provincial MIS Database table 62 and 66. The reporting of visits- face-to-face is particularly important for data use and analysis.

 $\Box$ Ensure all ER functional centres report inpatient statistics if admissions occur and stay overnight in the ER department (table 62).

□ Review admission practices in community clinics; if overnight cases are deemed admissions and discharges report inpatient statistics in ER department after combined ER/specialty clinic has been cleared.

□ Ensure all relevant statistics available in community framework are reported to the Provincial MIS Database (table 63).

□ Review the assignment of UPP NAPE-HS personnel in all nursing functional centres for correct broad occupational group assignment. Personal care attendants providing service recipient activities should be reported as UPP. Any NAPE-HS staff supporting the mandate of the functional centre should be considered MOS.

 $\Box$  Review the functional centres identified in table 67 and identify functional centres where statistics are required but not reported.

□ Review the reporting requirements for the functional centres identified in table 68 and ensure required broad group 8 statistics are collected and reported in the future.

□ Continue with nursing workload measurement system implementation throughout the region; explore the model of data collection as a by-product of electronic documentation where available. Where alternate data collection methods are used ensure the data is reported internally and to the Provincial MIS Database.

# Conclusion

The Nursing Report Card has summarized nursing service statistical reporting submitted by the RHAs to the Provincial MIS Database for the fiscal year 2011-12. The analysis has identified areas for data quality improvement and checklists have been included to help users of this report address issues relevant to their region. The MIS team at the Centre is available to discuss the results and provide assistance in meeting reporting requirements.

The RHAs are commended for their commitment to continuous quality improvement and efforts to collect, report, and use MIS data in their daily operations. Many nursing services are meeting statistical reporting requirements and are using the data for decision making on a day-to-day basis. Through focused quality initiatives such as this review and continued use of MIS data at the regional, provincial and national levels, data quality issues and gaps are continuously identified and addressed increasing the value of this data over time.

# Appendix A

## Provincial Statistical Reporting Requirements

| FUNCTIONAL<br>CENTRE   | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS  | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS   | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS   |
|--|--|---|--|--|
| 711** **<br>Administrative and<br>Support Services   |  | 311**** MOS Worked313**** MOS Benefit319** MOS Purchased351**** UPP Worked353**** UPP Benefit359** UPP Purchased  |  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |
| <b>711 20 60</b><br>Employee Health  |  | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased |  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |
| 712** **<br>Nursing Inpatient/<br>Resident Services<br>(excluding the<br>operating and<br>recovery rooms, and<br>the labour and<br>delivery functional<br>centres) | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Benefit<br>395** MP Purchased                      | <ul> <li>401** Inpatient<br/>Admissions</li> <li>403** Inpatient<br/>Days</li> <li>404** Resident Days</li> <li>404** Resident Days</li> <li>410** Inpatient<br/>Discharges</li> <li>411** Inpatient<br/>Deaths</li> <li>412** ** Inpatient<br/>Transfers</li> <li>452 Resident<br/>Admissions</li> <li>453 Resident<br/>Discharges</li> <li>454 Resident<br/>Deaths</li> <li>455** ** Resident<br/>Transfers</li> </ul> | <ul> <li>730** ** Employees<br/>by Bargaining Unit<br/>and Employment<br/>Status</li> <li>732** Normal Earned<br/>Hours</li> <li>825** Beds Staffed<br/>and In Operation</li> <li>826 Bassinets Staffed<br/>and In Operation</li> <li>827** Bed Days<br/>Staffed and In<br/>Operation</li> <li>828 Bassinet Days<br/>Staffed and In<br/>Operation</li> <li>864** ** Total # of<br/>Residents in LTC<br/>Facilities, by Levels of<br/>Care and by Age</li> <li>865** LTC Residents<br/>by Ability to Pay LTC</li> </ul> |
| 712 50 20<br>Labour and Delivery   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased  | 412** ** Inpatient<br>Transfers438Obstetric Visit442Mothers<br>Delivered443**** Facility Live<br>Birth444Stillbirth  | Monthly Bed Rate<br>730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |

| FUNCTIONAL<br>CENTRE  | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS  | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS  | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS   |
|---|--|---|---|--|
| <b>712 50 90</b><br>Labour, Delivery,<br>Recovery and Post<br>Partum Nursing Unit | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased | <ul> <li>401** Inpatient<br/>Admissions</li> <li>403** Inpatient<br/>Days</li> <li>410** Inpatient<br/>Discharges</li> <li>411** Inpatient<br/>Deaths</li> <li>412** ** Inpatient<br/>Transfers</li> <li>438 Obstetric Visit</li> <li>442 Mothers<br/>Delivered</li> <li>443**** Facility Live<br/>Birth</li> <li>444 Stillbirth</li> </ul> | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>712 60</b><br>Operating Room   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased | <b>437**</b> Surgical Visit   | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>712 62</b><br>Combined Operating<br>Room/Post<br>Anaesthetic Recovery<br>Room  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased | <b>437**</b> Surgical Visit<br><b>439**</b> Post<br>Anesthetic Recovery<br>Room Visit   | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>712 65</b><br>Post Anaesthetic<br>Recovery Room                                | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased | <b>439**</b> Post<br>Anesthetic Recovery<br>Room Visit  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |

| FUNCTIONAL<br>CENTRE<br>713 10<br>Emergency  | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS<br>311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Benefit<br>395** MP Purchased | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS<br>401** Inpatient<br>Admissions<br>403** Inpatient<br>Days<br>410** Inpatient<br>Discharges<br>411** Inpatient<br>Deaths<br>412** ** Inpatient<br>Transfers<br>450** Visit - Face-<br>to-Face<br>456** Visit - Non-<br>Face-to-Face | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS<br>730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
|--|--|--|---|--|
| 713 14<br>Combined<br>Emergency/Specialty<br>Clinics   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked313**** MOS Benefit319** MOS Purchased351**** UPP Worked353**** UPP Benefit359** UPP Purchased   | <b>435</b> ** Incoming calls<br>for Telephone Health<br>services  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |
| <b>713 15</b><br>Combined<br>Emergency/Specialty<br>Clinics  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked313**** MOS Benefit319** MOS Purchased351**** UPP Worked353**** UPP Benefit359** UPP Purchased391** ** MP Worked393** ** MP Benefit395** MP Purchased  | 4502010 Visit - Face-<br>to-Face - Client-ER<br>Visit<br>4502020 Visit - Face-<br>to-Face- Client-Clinic<br>Visit<br>4562010 Visit - Face-<br>to-Face - Client-ER<br>Visit<br>4562020 Visit - Face-<br>to-Face- Client-Clinic<br>Visit  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |
| <b>713 40</b> **<br>Speciality Day/Night<br>Care   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased   | 450** Visit - Face-to-<br>Face<br>456** Visit – Non-<br>Face-to-Face  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |
| 713 40 37<br>Cardiac<br>Catheterization<br>Laboratory Speciality<br>Day/Night Care<br>713 40 55<br>Endoscopy Specialty<br>Day/Night Care | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked313**** MOS Benefit319** MOS Purchased351**** UPP Worked353**** UPP Benefit359** UPP Purchased391** ** MP Worked393** ** MP Benefit395** MP Purchased  | <b>437</b> ** Surgical Visit  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours   |

| FUNCTIONAL<br>CENTRE  | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS  | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS   | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS   |
|---|--|---|--|--|
| 713 50<br>Specialty Clinics<br>713 52<br>External Clinics<br>713 67<br>Day Surgery Pre &<br>Post-Op Care  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked         313**** MOS Benefit         319** MOS Purchased         351**** UPP Worked         353**** UPP Benefit         359** UPP Purchased         391** **MP Worked         393** **MP Benefit         393** MP Purchased         391** MP Benefit         393** MP Purchased | <b>450</b> ** Visit - Face-to-<br>Face<br><b>456</b> ** Visit – Non-<br>Face-to-Face   | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>713 68 **</b><br>Day Surgery<br>Combined PARR, Pre<br>& Post-Op Care   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased   | 439** Post<br>Anesthetic Recovery<br>Room Visit<br>450** Visit - Face-to-<br>Face<br>456** Visit – Non-<br>Face-to-Face  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>713 69</b><br>Day Surgery<br>Combined OR &<br>PARR, Pre & Post-Op<br>Care  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased   | 437** Surgical Visit<br>439** Post<br>Anesthetic Recovery<br>Room Visit<br>450** Visit - Face-to-<br>Face<br>456** Visit – Non-<br>Face-to-Face  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| 714 05 15 **<br>Medical Imaging<br>Nursing  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased  | <b>450**</b> Visit - Face-to-<br>Face<br><b>456**</b> Visit – Non-<br>Face-to-Face   | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| <b>715 91</b><br>Mental Health &<br>Addictions Programs<br>(excluding residential<br>services, inpatient<br>treatment centres<br>and health<br>promotion) | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased  | <ul> <li>406** Individuals on<br/>the Waitlist</li> <li>450** Visit - Face-to-<br/>Face</li> <li>456** Visit - Non-<br/>Face-to-Face</li> <li>483** Attendance</li> <li>Day - Face-to-Face</li> <li>485** Attendance</li> <li>Day - Non-Face-to-<br/>Face</li> <li>489** New Referral</li> <li>490** Active</li> <li>Carryover (monthly<br/>only)</li> </ul> | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |

| FUNCTIONAL<br>CENTRE   | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS   | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS   | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS  |
|--|--|--|--|---|
| <b>715 91 20</b><br>Residential Services<br>Program  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 406** Individuals on<br>the Waitlist<br>450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral<br>490** Active<br>Carryover (monthly<br>only)                                      | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours0 |
| <b>715 91 40</b><br>Mental Health<br>Promotion Program<br><b>715 91 90</b><br>Addictions Health<br>Promotion Program | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 406** Individuals on<br>the Waitlist<br>450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral<br>490** Active<br>Carryover (monthly<br>only)<br>492 Group<br>(Education) Sessions | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours  |

| FUNCTIONAL<br>CENTRE  | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS   | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS  | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS  |
|---|--|--|---|---|
| <b>715 91 80</b><br>Detox and/or<br>Addictions Inpatient<br>Treatment centres | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | <ul> <li>406** Individuals on<br/>the Waitlist</li> <li>450** Visit - Face-to-<br/>Face</li> <li>456** Visit - Non-<br/>Face-to-Face</li> <li>483** Attendance</li> <li>Day - Face-to-Face</li> <li>485** Attendance</li> <li>Day - Non-Face-to-<br/>Face</li> <li>489** New Referral</li> <li>490** Active</li> <li>Carryover (monthly<br/>only)</li> <li>404** Resident Days</li> <li>452 Resident</li> <li>Admissions</li> <li>453 Resident</li> <li>Discharges</li> <li>454 Resident</li> <li>Deaths</li> <li>455** ** Resident</li> <li>Transfers</li> </ul> | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours  |
| <b>715 92 21</b><br>Home/ Community<br>Nursing Program                        | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 406** Individuals on<br>the Waitlist<br>450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral<br>490** Active<br>Carryover (monthly<br>only)   | <ul> <li>730** ** Employees<br/>by Bargaining Unit<br/>and Employment<br/>Status</li> <li>732** Normal Earned<br/>Hours</li> <li>830** Contracted-<br/>Out Hours of Service<br/>by Category Service<br/>Recipient</li> <li>833** Contracted-<br/>Out Visits by Category<br/>of Service Recipient</li> </ul> |
| <b>7 15 92 30</b><br>Home Support<br>Program                                  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral  | <ul> <li>730** ** Employees</li> <li>by Bargaining Unit</li> <li>and Employment</li> <li>Status</li> <li>732** Normal Earned</li> <li>Hours</li> <li>830** Contracted-</li> <li>Out Hours of Service</li> <li>by Category Service</li> <li>Recipient</li> </ul>   |

| FUNCTIONAL<br>CENTRE  | WORKLOAD<br>STATISTICS   | EARNED HOURS<br>STATISTICS   | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS  | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS  |
|---|--|--|---|---|
| <b>7 15 92 40</b><br>Residential Services<br>Program  | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | <ul> <li>404** Resident Days</li> <li>452 Resident<br/>Admissions</li> <li>453 Resident<br/>Discharges</li> <li>454 Resident<br/>Deaths</li> <li>455** ** Resident<br/>Transfers</li> </ul>   | <ul> <li>730** ** Employees<br/>by Bargaining Unit<br/>and Employment<br/>Status</li> <li>732** Normal Earned<br/>Hours</li> <li>825** Beds Staffed<br/>and In Operation</li> <li>827** Bed Days<br/>Staffed and In<br/>Operation</li> <li>831** Contracted Out<br/>Bed Days (if<br/>applicable)</li> </ul> |
| <b>7 15 95 10</b><br>Public Health Nursing<br>Program   | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 406** Individuals on<br>the Waitlist<br>450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral<br>490** Active<br>Carryover (monthly<br>only) | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours<br>825** Beds Staffed<br>and In Operation<br>827** Bed Days<br>Staffed and In<br>Operation<br>833** Contracted-<br>Out Visits by Category<br>of Service Recipient                                      |
| 7 15 95 30<br>Health Promotion<br>and Wellness<br>Program<br>715 95 60<br>Chronic Disease<br>Management | 102**<br>Service<br>Recipient<br>Activities<br>190**<br>Non-Service<br>Recipient<br>Activities | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased | 406** Individuals on<br>the Waitlist<br>450** Visit - Face-to-<br>Face<br>456** Visit - Non-<br>Face-to-Face<br>483** Attendance<br>Day - Face-to-Face<br>485** Attendance<br>Day - Non-Face-to-<br>Face<br>489** New Referral<br>490** Active<br>Carryover (monthly<br>only) | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours  |

| FUNCTIONAL<br>CENTRE | WORKLOAD<br>STATISTICS | EARNED HOURS<br>STATISTICS  | STAFF/SERVICE<br>ACTIVITY &<br>CASELOAD STATUS<br>STATISTICS | OTHER STATISTICAL<br>REPORTING<br>REQUIREMENTS   |
|----------------------|------------------------|---|--|--|
| 717<br>Research      |                        | 311**** MOS Worked313**** MOS Benefit319** MOS Purchased351**** UPP Worked353**** UPP Benefit359** UPP Purchased391** **MP Worked393** **MP Benefit395** MP Purchased                                 |  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |
| 718<br>Education     |                        | 311**** MOS Worked<br>313**** MOS Benefit<br>319** MOS Purchased<br>351**** UPP Worked<br>353**** UPP Benefit<br>359** UPP Purchased<br>391** **MP Worked<br>393** **MP Benefit<br>395** MP Purchased |  | 730** ** Employees<br>by Bargaining Unit<br>and Employment<br>Status<br>732** Normal Earned<br>Hours |

Newfoundland and Labrador Centre for Health Information www.nlchi.nl.ca 70 O'Leary Avenue, St. John's, NL A1B 2C7